

TO: Board of Directors
FROM: Finance Department
SUBJECT: Bylaw 2860 – 2020 Financial Plan

File No: 3900.2860
Date: March 18, 2020

RECOMMENDATION 1:

That 2020 Financial Plan Bylaw No. 2860, 2020 be given First, Second and Third Readings.

RECOMMENDATION 2:

That 2020 Financial Plan Bylaw No. 2860, 2020 be Adopted.

SUMMARY:

The consolidated 2020 Financial Plan is \$90.1 million, an increase of \$3.9 million from \$86.2 million in 2019.

The 2020 operating budget is \$54.4 million, an increase of \$5.2 million from \$49.2 million in 2019. The 2020 capital budget is \$35.7 million, a decrease of \$1.3 million from \$37.0 million in 2019.

The main reason for the relatively large increase in the operating budget is due to \$5 million being transferred to the Greater Vernon Water Capital Works Reserve from the GVW Operating Reserve in 2020. The transfer between the reserves must flow through the operating budget.

The total tax requisition within the consolidated financial plan for 2020 is \$19.1 million. This represents an increase of \$0.9 million (or 5.0%) from \$18.2 million in 2019. Growth in the tax base for 2020 within the Regional District equates to 2.0%, so the average property tax increase to property owners is 3.0%. This average increase is highly variable. An individual property's tax increase for RDNO services will depend on the following:

- the municipality or electoral area where the property is located, in combination with the regional district services the particular municipality or electoral area participates in;
- the property's change in assessed value relative to the average assessment change for the particular municipality or electoral area; and
- any regional district local service areas that the property is located within.

DISCUSSION:

Section 374(1) of the *Local Government Act* provides that a regional district must have a financial plan that is adopted annually, by bylaw, by March 31st.

Pursuant to Section 375 (2) of the *Local Government Act*, copies of the financial plan will be distributed to each municipality within the RDNO and to the Inspector of Municipalities.

The following standing committees deliberated on various portions of the 2020 Financial Plan and made recommendations to the Board. All of the recommendations have been incorporated into the proposed 2020 Financial Plan bylaw.

- Committee of the Whole – Feb 19th
- Electoral Area Advisory Committee – Dec 5th and Jan 29th
- Greater Vernon Advisory Committee – Oct 3rd, Nov 7th, Dec 5th and Jan 9th
- White Valley Parks, Recreation and Culture Advisory Committee – Sept 19th and Dec 12th
- Regional Growth Management Advisory Committee – Oct 17th

The following changes have been included within the proposed 2020 Financial Plan following the approval of the 2020 Consolidated Budget at the February 19th Committee of the Whole meeting.

Greater Vernon Trails & Natural Spaces (060)

- A \$100,000 capital project carried forward from 2019 was added for the completion of the Okanagan Rail Trail (ORT) fencing, lock block wall and parking area at Westkal Rd. This project is mostly complete, but some costs were incurred in early 2020 and some deficiencies remain. This project is funded from the 060 Operating Reserve through funding carried over from the 2019 budget; thus, there is no impact on the 2020 tax requisition.
- Another \$100,000 capital project was added for ORT projects funded by grants and fundraising from the Okanagan Rail Trail Initiative. There is no impact on the 2020 tax requisition.

Fortune Parks (090)

- The budget submission received from the Enderby & District Services Commission was integrated into the 2020 Financial Plan. As discussed at Committee of the Whole, a draft budget had been included in the original Consolidated Budget presentation.
- The revised budget included within the Financial Plan bylaw includes the removal of some of the previously shared services between EA 'F' and the City of Enderby from the Fortune Parks (090) service pursuant to the amended establishment bylaw.
- The change in the financial plan bylaw is a reduction of \$112,113 in both the tax requisition and the operating budget.

Electoral Area 'F' Parks & Culture (092)

- As mentioned at Committee of the Whole, a budget for the new 092 service would need to be created and included within the financial plan bylaw, if the amendment to the Fortune Parks (090) establishment bylaw was adopted at the February 19th Board meeting, which occurred.
- The tax requisition and budget was developed by applying a 3.4% increase (2% tax increase, plus 1.4% from tax base growth due to new construction and development) to the Electoral Area 'F' portion of the 2019 tax requisition for Fortune Parks (090), less the amount required within the 2020 Fortune Parks (090) budget. The available funding was then reconciled to the cost of the operations being transferred from the Fortune Parks (090) service to the new 092 service.
- The change in the financial plan bylaw is the addition of a \$128,500 tax requisition and operating budget, as well as an \$80,000 capital project for a potential Master Plan funded by reserves and Community Works Funds.

Animal Control – Enderby (154)

- The budget submission received from the Enderby & District Services Commission was integrated into the 2020 Financial Plan. As discussed at Committee of the Whole, a draft budget had been included in the original Consolidated Budget presentation.
- The change in the financial plan bylaw is a \$5 reduction in both the tax requisition and the operating budget.

Fortune Cemetery (200)

- The budget submission received from the Enderby & District Services Commission was integrated into the 2020 Financial Plan. As discussed at Committee of the Whole, a draft budget had been included in the original Consolidated Budget presentation.
- The change in the financial plan bylaw is a \$594 increase in both the tax requisition and the operating budget.

In addition, it should be noted that the amendments made to the 2020 budget during budget deliberations at Committee of the Whole are also included within the proposed 2020 Financial Plan. The changes include:

- Adding the Township of Spallumcheen’s \$1,500 and the Village of Lumby’s \$769 non-requisition contributions to the Okanagan Film Commission (400)
- Removing the Township of Spallumcheen’s \$24,378 contribution to the Conservation Fund (820)

The proposed 2020 Financial Plan bylaw is summarized by the following table:

	FINANCIAL PLAN				
	2020	2021	2022	2023	2024
REVENUE					
PROPERTY VALUE TAXES	19,095,453	19,742,072	20,289,862	20,704,143	21,408,956
PARCEL TAXES	209,687	209,687	209,687	209,687	209,687
FEDERAL / PROVINCIAL GRANTS	4,820,724	2,123,239	16,937,680	30,102,660	1,937,179
GRANTS IN LIEU OF TAXES	109,050	104,050	104,050	104,050	104,050
FEES, CHARGES & OTHER INCOME	36,244,446	35,938,951	36,880,298	37,723,126	38,915,749
TRANSFER FROM RESERVES	26,112,046	2,271,377	10,624,564	9,321,351	2,810,467
TRANSFER FROM ACCUMULATED SURPLUS	52,416	15,672	15,300	14,658	14,655
CAPITAL BORROWING	3,500,000	1,250,000	937,500	22,812,500	-
	<u>90,143,822</u>	<u>61,655,048</u>	<u>85,998,941</u>	<u>120,992,176</u>	<u>65,400,743</u>
EXPENSES					
WAGES & BENEFITS	9,942,063	10,085,612	10,289,703	10,498,031	10,694,175
OPERATING EXPENSES	26,494,345	26,003,995	26,518,106	27,036,472	27,665,260
DEBT PAYMENTS	8,903,414	6,883,146	6,941,863	7,033,675	8,870,502
TRANSFER TO RESERVES	9,079,608	5,953,375	6,359,391	6,503,121	4,912,892
TRANSFER TO ACCUMULATED SURPLUS	-	-	-	-	-
CAPITAL EXPENDITURES	35,724,392	12,728,920	35,889,878	69,920,876	13,257,914
	<u>90,143,822</u>	<u>61,655,048</u>	<u>85,998,941</u>	<u>120,992,176</u>	<u>65,400,743</u>
NET	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

A comparison of the 2020 Financial Plan relative to the 2019 Budget figures and 2018 actual revenue and expenditures has also been included below.

	ACTUAL 2018	BUDGET 2019	FP 2020	VARIANCE	%
REVENUE					
PROPERTY VALUE TAXES	(17,351,928)	(18,184,621)	(19,095,453)	(910,832)	5.0%
PARCEL TAXES	(429,679)	(434,229)	(209,687)	224,542	(51.7%)
FEDERAL / PROVINCIAL GRANTS	(6,761,006)	(5,669,206)	(4,820,724)	848,482	(15.0%)
GRANTS IN LIEU OF TAXES	(123,442)	(83,083)	(109,050)	(25,967)	31.3%
FEES, CHARGES & OTHER INCOME	(37,035,935)	(35,660,606)	(36,244,446)	(583,840)	1.6%
TRANSFERS FROM RESERVES	(3,763,666)	(22,620,529)	(26,112,046)	(3,491,517)	15.4%
TRANSFERS FROM ACCUMULATED SURPLUS	(124,098)	(33,270)	(52,416)	(19,146)	57.5%
CAPITAL BORROWING	(125,000)	(3,500,000)	(3,500,000)	-	0.0%
	(65,714,754)	(86,185,544)	(90,143,822)	(3,958,278)	4.6%
EXPENSES					
WAGES & BENEFITS	8,517,943	9,344,676	9,942,063	597,387	6.4%
OPERATING EXPENSES	37,072,280	26,367,145	26,494,345	127,200	0.5%
DEBT PAYMENTS	8,949,855	9,108,571	8,903,414	(205,157)	(2.3%)
TRANSFERS TO RESERVES	9,478,125	4,376,206	9,079,608	4,703,402	107.5%
TRANSFERS TO ACCUMULATED SURPLUS	94,992	-	-	-	0.0%
CAPITAL EXPENDITURES	1,601,559	36,988,946	35,724,392	(1,264,554)	(3.4%)
	65,714,754	86,185,544	90,143,822	3,958,278	4.6%
NET	-	-	-	-	-

Attachment A – 2020 Financial Plan Bylaw 2860

Respectfully submitted by:

Stephen Banmen
 General Manager, Finance

Approved for inclusion:

David Sewell
 Chief Administrative Officer

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

		2020	2021	2022	2023	2024
PROPERTY VALUE TAXES						
010	General Government	985,581	1,015,148	1,045,602	1,076,970	1,109,279
011	IT / GIS Services	-	-	-	-	-
015	Silver Star Administration	-	-	-	-	-
021	Electoral Area Administration	300,222	310,730	321,606	332,862	344,512
030	Development Services	820,243	836,648	853,381	870,449	887,858
031	Regional Planning	168,096	171,458	174,887	178,385	181,953
040	Building Inspection	-	-	-	-	-
050	Emergency Planning	119,041	121,422	123,850	126,327	128,854
051	Vernon Search & Rescue Grant	25,157	25,157	25,157	25,157	25,157
052	Vernon Search & Rescue Building	114,610	205,000	252,142	252,142	252,142
060	Greater Vernon Parks & Recreation	3,208,540	3,368,967	3,436,346	3,505,073	3,575,174
061	'B' & 'C' Local Parks	315,447	324,910	334,657	344,697	355,038
062	Multi-Use Facility	711,000	-	-	-	-
063	Greater Vernon Facilities & Programming	1,148,863	1,171,996	1,195,436	1,219,345	1,243,732
064	Multi-Use Facility Expansion	844,345	844,345	844,345	844,345	844,345
065	Community Theatre	1,101,596	746,856	675,948	686,167	696,590
069	Greater Vernon Culture	1,468,102	2,573,026	2,705,415	2,759,523	3,118,261
070	White Valley Parks, Rec & Culture	1,009,447	1,039,730	1,070,922	1,103,050	1,136,142
081	North Okanagan Shuswap Rail Trail	224,862	231,608	238,556	245,713	253,084
090	Fortune Parks & Recreation	678,765	700,169	721,185	742,831	765,126
091	Kingfisher School	10,715	10,715	10,715	10,715	10,715
092	EA 'F' Parks & Culture	128,500	131,070	133,691	136,365	139,092
150	Animal Control	144,248	144,248	144,248	144,248	144,248
154	Animal Control (Enderby)	5,852	5,969	6,088	6,210	6,334
162	BX Villa Walkway	2,096	2,199	2,243	2,287	2,332
200	Fortune Parks Cemetery	27,752	28,303	28,869	29,446	30,035
232	Drainage (Silver Star)	-	-	-	-	-
241	Fire Protection - BX / Swan Lake FD	792,931	824,648	849,387	874,869	901,115
243	Fire Protection - Lumby & District FD	532,588	553,892	570,509	587,624	605,253
245	Fire Protection - Silver Star FD	396,218	412,067	424,429	437,162	450,277
246	Fire Protection Kalamalka Lakeview	38,630	39,402	40,191	40,994	41,814
247	Fire Protection Grandview Bench	93,230	96,835	100,582	104,476	108,524
248	Fire Protection Okanagan Landing	38,276	39,998	41,798	43,899	45,396
249	Fire Training Centre	19,262	19,647	20,040	20,441	20,850
320	Lumby Community Services	15,939	15,948	15,957	15,966	15,975
330	Noxious Insects	-	-	-	-	-
360	Noxious Weeds	(120,000)	(98,557)	-	-	-
372	Greater Vernon Water	-	-	-	-	-
390	Okanagan Basin Water Board	595,148	596,185	596,223	596,262	596,301
400	Okanagan Film Commission	39,000	39,000	39,000	39,000	39,000
420	Okanagan Regional Library	773,487	789,233	805,048	821,179	837,632
421	ORL Debt Financing	-	-	-	-	-
430	Okanagan Symphony	9,439	9,448	9,457	9,466	9,475
440	Victims Assistance Program	153,015	156,075	159,197	162,381	165,629
442	Safe Communities	104,071	104,071	104,071	104,071	104,071
480	Queen's Committee Grant	7,022	7,022	7,022	7,022	7,022
571	Rural Economic Development	83,500	85,170	86,873	88,610	90,382
620	St John's Ambulance	4,639	4,648	4,657	4,666	4,675
670	Solid Waste Management	420,000	420,000	420,000	420,000	420,000
679	Silver Star Transfer Station	-	-	-	-	-
710	Section 13 Grants	34,534	70,000	70,000	70,000	70,000
715	Septage Facility	-	-	-	-	-
722	Mabel Lake Sewer	-	-	-	-	-
751	Street Lights - B & C Neighbourhoods	17,270	17,694	18,049	18,410	18,778
752	Street Lights - B & C Intersections	13,622	14,328	14,615	14,908	15,206
755	Street Lights - Rural Lumby	5,240	5,769	5,884	6,001	6,120
756	Street Lights - Grindrod	3,238	3,882	3,959	4,037	4,117
757	Street Lights - Silver Star Knoll	29,106	29,230	29,356	29,484	6,615
758	Street Lights - Silver Star Ridge	4,256	4,342	4,430	4,519	4,610
805	Starling Control	25,439	25,448	25,457	25,466	25,475

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
810 Sterile Insect Release Program	273,353	273,353	273,353	273,353	273,353
820 Conservation Fund	102,000	104,040	106,121	108,243	110,408
870 Areas B & C Transit	40,000	40,800	41,616	42,448	43,297
871 Regional Transit	265,807	268,465	273,834	279,311	284,897
872 UBCO Connector	371,265	404,679	422,890	441,920	461,806
911 Emergency Telephone	159,611	164,399	169,331	174,411	179,643
913 Fire Dispatch	191,237	191,237	191,237	191,237	191,237
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	19,095,453	19,742,072	20,289,862	20,704,143	21,408,956

PARCEL TAXES

010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Administration	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Vernon Search & Rescue Grant	-	-	-	-	-
052 Vernon Search & Rescue Building	-	-	-	-	-
060 Greater Vernon Parks & Recreation	-	-	-	-	-
061 'B' & 'C' Local Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-
069 Greater Vernon Culture	-	-	-	-	-
070 White Valley Parks, Rec & Culture	-	-	-	-	-
081 North Okanagan Shuswap Rail Trail	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
092 EA 'F' Parks & Culture	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	4,452	4,452	4,452	4,452	4,452
241 Fire Protection - BX / Swan Lake FD	-	-	-	-	-
243 Fire Protection - Lumby & District FD	-	-	-	-	-
245 Fire Protection - Silver Star FD	-	-	-	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water	44,003	44,003	44,003	44,003	44,003
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film Commission	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 ORL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
480 Queen's Committee Grant	-	-	-	-	-
571 Rural Economic Development	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste Management	-	-	-	-	-
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage Facility	-	-	-	-	-
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights - B & C Neighbourhoods	-	-	-	-	-
752 Street Lights - B & C Intersections	-	-	-	-	-
755 Street Lights - Rural Lumby	-	-	-	-	-
756 Street Lights - Grindrod	-	-	-	-	-
757 Street Lights - Silver Star Knoll	-	-	-	-	-
758 Street Lights - Silver Star Ridge	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	161,232	161,232	161,232	161,232	161,232
820 Conservation Fund	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	209,687	209,687	209,687	209,687	209,687
FEDERAL / PROVINCIAL GRANTS					
010 General Government	140,000	140,000	140,000	140,000	140,000
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Administration	879,000	917,000	917,000	955,000	955,000
030 Development Services	-	-	-	-	-
031 Regional Planning	139,500	20,000	20,000	20,000	20,000
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	432,000	-	-	-	-
051 Vernon Search & Rescue Grant	-	-	-	-	-
052 Vernon Search & Rescue Building	-	-	-	-	-
060 Greater Vernon Parks & Recreation	163,000	-	-	-	-
061 'B' & 'C' Local Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-
069 Greater Vernon Culture	10,000	760,000	572,500	13,697,500	10,000
070 White Valley Parks, Rec & Culture	2,827,454	184,519	184,519	184,519	184,519
081 North Okanagan Shuswap Rail Trail	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
092 EA 'F' Parks & Culture	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection - BX / Swan Lake FD	-	-	-	-	-
243 Fire Protection - Lumby & District FD	-	-	-	-	-
245 Fire Protection - Silver Star FD	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
246	Fire Protection Kalamalka Lakeview	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-
248	Fire Protection Okanagan Landing	-	-	-	-
249	Fire Training Centre	-	-	-	-
320	Lumby Community Services	-	-	-	-
330	Noxious Insects	-	-	-	-
360	Noxious Weeds	-	-	-	-
372	Greater Vernon Water	-	-	15,000,000	15,000,000
390	Okanagan Basin Water Board	-	-	-	-
400	Okanagan Film Commission	-	-	-	-
420	Okanagan Regional Library	-	-	-	-
421	ORL Debt Financing	-	-	-	-
430	Okanagan Symphony	-	-	-	-
440	Victims Assistance Program	95,138	97,041	98,982	100,962
442	Safe Communities	-	-	-	-
480	Queen's Committee Grant	-	-	-	-
571	Rural Economic Development	-	-	-	-
620	St John's Ambulance	-	-	-	-
670	Solid Waste Management	-	-	-	-
679	Silver Star Transfer Station	-	-	-	-
710	Section 13 Grants	-	-	-	-
715	Septage Facility	4,679	4,679	4,679	4,679
722	Mabel Lake Sewer	-	-	-	-
751	Street Lights - B & C Neighbourhoods	-	-	-	-
752	Street Lights - B & C Intersections	-	-	-	-
755	Street Lights - Rural Lumby	-	-	-	-
756	Street Lights - Grindrod	-	-	-	-
757	Street Lights - Silver Star Knoll	-	-	-	-
758	Street Lights - Silver Star Ridge	-	-	-	-
805	Starling Control	-	-	-	-
810	Sterile Insect Release Program	-	-	-	-
820	Conservation Fund	-	-	-	-
870	Areas B & C Transit	-	-	-	-
871	Regional Transit	-	-	-	-
872	UBCO Connector	-	-	-	-
911	Emergency Telephone	-	-	-	-
913	Fire Dispatch	-	-	-	-
950	Silver Star Water	-	-	-	-
951	Vance Creek Reservoir	-	-	-	-
952	Mabel Lake Water	119,953	-	-	520,000
955	Grindrod Water	10,000	-	-	-
957	Whitevale Water	-	-	-	-
958	Gunter-Ellison Water	-	-	-	-
	4,820,724	2,123,239	16,937,680	30,102,660	1,937,179

GRANTS IN LIEU OF TAXES

010	General Government	8,500	8,500	8,500	8,500	8,500
011	IT / GIS Services	-	-	-	-	-
015	Silver Star Administration	-	-	-	-	-
021	Electoral Area Administration	500	500	500	500	500
030	Development Services	1,600	1,600	1,600	1,600	1,600
031	Regional Planning	1,200	1,200	1,200	1,200	1,200
040	Building Inspection	-	-	-	-	-
050	Emergency Planning	200	200	200	200	200
051	Vernon Search & Rescue Grant	-	-	-	-	-
052	Vernon Search & Rescue Building	500	500	500	500	500
060	Greater Vernon Parks & Recreation	30,000	30,000	30,000	30,000	30,000
061	'B' & 'C' Local Parks	-	-	-	-	-
062	Multi-Use Facility	5,000	-	-	-	-
063	Greater Vernon Facilities & Programming	-	-	-	-	-
064	Multi-Use Facility Expansion	7,000	7,000	7,000	7,000	7,000

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
065	Community Theatre	8,000	8,000	8,000	8,000
069	Greater Vernon Culture	11,000	11,000	11,000	11,000
070	White Valley Parks, Rec & Culture	9,000	9,000	9,000	9,000
081	North Okanagan Shuswap Rail Trail	750	750	750	750
090	Fortune Parks & Recreation	2,500	2,500	2,500	2,500
091	Kingfisher School	-	-	-	-
092	EA 'F' Parks & Culture	100	100	100	100
150	Animal Control	1,000	1,000	1,000	1,000
154	Animal Control (Enderby)	-	-	-	-
162	BX Villa Walkway	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-
232	Drainage (Silver Star)	-	-	-	-
241	Fire Protection - BX / Swan Lake FD	-	-	-	-
243	Fire Protection - Lumby & District FD	600	600	600	600
245	Fire Protection - Silver Star FD	-	-	-	-
246	Fire Protection Kalamalka Lakeview	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-
248	Fire Protection Okanagan Landing	-	-	-	-
249	Fire Training Centre	-	-	-	-
320	Lumby Community Services	-	-	-	-
330	Noxious Insects	-	-	-	-
360	Noxious Weeds	-	-	-	-
372	Greater Vernon Water	-	-	-	-
390	Okanagan Basin Water Board	5,000	5,000	5,000	5,000
400	Okanagan Film Commission	400	400	400	400
420	Okanagan Regional Library	1,500	1,500	1,500	1,500
421	ORL Debt Financing	-	-	-	-
430	Okanagan Symphony	-	-	-	-
440	Victims Assistance Program	1,300	1,300	1,300	1,300
442	Safe Communities	300	300	300	300
480	Queen's Committee Grant	-	-	-	-
571	Rural Economic Development	100	100	100	100
620	St John's Ambulance	-	-	-	-
670	Solid Waste Management	3,500	3,500	3,500	3,500
679	Silver Star Transfer Station	-	-	-	-
710	Section 13 Grants	-	-	-	-
715	Septage Facility	-	-	-	-
722	Mabel Lake Sewer	-	-	-	-
751	Street Lights - B & C Neighbourhoods	-	-	-	-
752	Street Lights - B & C Intersections	-	-	-	-
755	Street Lights - Rural Lumby	-	-	-	-
756	Street Lights - Grindrod	-	-	-	-
757	Street Lights - Silver Star Knoll	-	-	-	-
758	Street Lights - Silver Star Ridge	-	-	-	-
805	Starling Control	-	-	-	-
810	Sterile Insect Release Program	2,500	2,500	2,500	2,500
820	Conservation Fund	100	100	100	100
870	Areas B & C Transit	-	-	-	-
871	Regional Transit	1,700	1,700	1,700	1,700
872	UBCO Connector	3,500	3,500	3,500	3,500
911	Emergency Telephone	1,400	1,400	1,400	1,400
913	Fire Dispatch	300	300	300	300
950	Silver Star Water	-	-	-	-
951	Vance Creek Reservoir	-	-	-	-
952	Mabel Lake Water	-	-	-	-
955	Grindrod Water	-	-	-	-
957	Whitevale Water	-	-	-	-
958	Gunter-Ellison Water	-	-	-	-
	109,050	104,050	104,050	104,050	104,050

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024	
FEES, CHARGES & OTHER INCOME						
010	General Government	55,560	50,560	50,560	50,560	50,560
011	IT / GIS Services	47,350	48,275	49,219	50,181	51,163
015	Silver Star Administration	-	-	-	-	-
021	Electoral Area Administration	5,400	5,100	5,100	5,100	5,100
030	Development Services	263,000	123,400	125,847	128,345	130,891
031	Regional Planning	3,500	3,500	3,500	3,500	3,500
040	Building Inspection	733,244	746,376	752,166	766,916	782,113
050	Emergency Planning	21,171	21,409	21,690	21,979	22,270
051	Vernon Search & Rescue Grant	-	-	-	-	-
052	Vernon Search & Rescue Building	200	200	3,525	7,036	10,635
060	Greater Vernon Parks & Recreation	249,674	230,954	258,338	286,742	316,205
061	'B' & 'C' Local Parks	8,198	8,050	8,101	8,153	8,206
062	Multi-Use Facility	612,288	20,698	22,489	7,619	-
063	Greater Vernon Facilities & Programming	-	-	-	-	-
064	Multi-Use Facility Expansion	37,936	53,528	69,589	86,130	103,168
065	Community Theatre	409,329	122,973	32,000	32,000	32,000
069	Greater Vernon Culture	36,404	37,794	38,537	39,098	40,688
070	White Valley Parks, Rec & Culture	368,029	287,484	293,410	299,820	305,700
081	North Okanagan Shuswap Rail Trail	43,714	47,033	50,593	54,252	58,012
090	Fortune Parks & Recreation	1,000	-	-	-	-
091	Kingfisher School	3,170	3,532	3,909	4,300	4,707
092	EA 'F' Parks & Culture	150	200	200	200	200
150	Animal Control	177,500	181,030	184,631	188,303	192,049
154	Animal Control (Enderby)	-	-	-	-	-
162	BX Villa Walkway	60	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-	-
232	Drainage (Silver Star)	750	750	750	750	750
241	Fire Protection - BX / Swan Lake FD	161,026	165,431	171,025	176,258	181,110
243	Fire Protection - Lumby & District FD	22,074	23,654	26,147	27,352	29,259
245	Fire Protection - Silver Star FD	6,501	6,800	2,897	2,129	2,098
246	Fire Protection Kalamalka Lakeview	-	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-	-
248	Fire Protection Okanagan Landing	-	-	-	-	-
249	Fire Training Centre	236	241	246	251	256
320	Lumby Community Services	-	-	-	-	-
330	Noxious Insects	-	-	-	-	-
360	Noxious Weeds	100	-	-	-	-
372	Greater Vernon Water	23,966,735	24,591,800	25,355,813	25,921,453	26,500,322
390	Okanagan Basin Water Board	-	-	-	-	-
400	Okanagan Film Commission	2,269	2,269	2,269	2,269	2,269
420	Okanagan Regional Library	-	-	-	-	-
421	ORL Debt Financing	967,549	987,771	1,008,802	1,030,674	1,053,421
430	Okanagan Symphony	-	-	-	-	-
440	Victims Assistance Program	1,000	1,000	1,000	1,000	1,000
442	Safe Communities	5,180	5,574	5,670	5,768	5,868
480	Queen's Committee Grant	-	-	-	-	-
571	Rural Economic Development	100	104	108	112	116
620	St John's Ambulance	-	-	-	-	-
670	Solid Waste Management	6,369,478	6,530,500	6,659,510	6,791,100	6,925,321
679	Silver Star Transfer Station	68,534	-	-	-	-
710	Section 13 Grants	-	-	-	-	-
715	Septage Facility	9,511	-	-	-	-
722	Mabel Lake Sewer	61,097	64,107	67,268	70,586	394,070
751	Street Lights - B & C Neighbourhoods	-	-	-	-	-
752	Street Lights - B & C Intersections	-	-	-	-	-
755	Street Lights - Rural Lumby	-	-	-	-	-
756	Street Lights - Grindrod	-	-	-	-	-
757	Street Lights - Silver Star Knoll	100	100	100	100	100
758	Street Lights - Silver Star Ridge	350	350	350	350	350
805	Starling Control	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
810 Sterile Insect Release Program	-	-	-	-	-
820 Conservation Fund	170	162	167	172	178
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	148,714	153,420	156,398	159,436	162,535
872 UBCO Connector	168,000	165,360	168,567	171,838	175,174
911 Emergency Telephone	2,349	2,500	2,500	2,500	2,500
913 Fire Dispatch	2,500	2,500	2,500	2,500	2,500
950 Silver Star Water	453,943	470,240	478,724	495,371	512,600
951 Vance Creek Reservoir	352,029	359,630	367,536	375,757	384,307
952 Mabel Lake Water	180,000	188,865	198,174	207,947	218,209
955 Grindrod Water	124,574	128,302	132,141	136,096	140,170
957 Whitevale Water	83,600	85,982	88,429	90,943	93,527
958 Gunter-Ellison Water	9,100	9,443	9,803	10,180	10,572
	36,244,446	35,938,951	36,880,298	37,723,126	38,915,749
TRANSFERS FROM RESERVES					
010 General Government	171,066	187,513	198,591	204,289	199,586
011 IT / GIS Services	133,431	62,501	63,771	65,065	66,389
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Administration	520,175	517,353	536,989	510,395	506,562
030 Development Services	120,000	50,000	50,000	50,000	50,000
031 Regional Planning	1,044	1,161	1,278	1,397	1,518
040 Building Inspection	-	1,533	10,700	11,205	11,571
050 Emergency Planning	65,000	-	-	-	-
051 Vernon Search & Rescue Grant	-	-	-	-	-
052 Vernon Search & Rescue Building	-	-	-	214	432
060 Greater Vernon Parks & Recreation	5,791,000	200,000	200,000	200,000	200,000
061 'B' & 'C' Local Parks	245,000	166,000	425,000	200,000	200,000
062 Multi-Use Facility	21,153	26,811	25,070	10,159	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	10,000	-	60,000	-	150,000
069 Greater Vernon Culture	2,500	70,000	-	-	-
070 White Valley Parks, Rec & Culture	1,045,779	275,481	275,481	275,481	275,481
081 North Okanagan Shuswap Rail Trail	-	-	-	-	-
090 Fortune Parks & Recreation	100,000	-	-	-	-
091 Kingfisher School	-	-	-	-	-
092 EA 'F' Parks & Culture	80,000	-	-	-	-
150 Animal Control	-	3,745	6,745	9,806	12,925
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection - BX / Swan Lake FD	165,000	115,000	200,000	-	-
243 Fire Protection - Lumby & District FD	392,000	7,000	-	-	-
245 Fire Protection - Silver Star FD	109,000	8,000	750,000	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	133,800	98,557	-	-	-
372 Greater Vernon Water	14,614,898	-	7,500,000	7,500,000	-
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film Commission	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 ORL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	291	344	396	450	505
442 Safe Communities	10,000	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
480 Queen's Committee Grant	-	-	-	-	-
571 Rural Economic Development	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste Management	1,720,341	172,438	143,955	114,903	808,269
679 Silver Star Transfer Station	156,000	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage Facility	312,129	139,573	136,661	133,674	130,610
722 Mabel Lake Sewer	2,500	-	-	-	-
751 Street Lights - B & C Neighbourhoods	-	-	-	-	-
752 Street Lights - B & C Intersections	-	-	-	-	-
755 Street Lights - Rural Lumby	-	-	-	-	-
756 Street Lights - Grindrod	-	-	-	-	-
757 Street Lights - Silver Star Knoll	97,000	-	-	-	-
758 Street Lights - Silver Star Ridge	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
820 Conservation Fund	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	960	1,104	1,249	1,398
872 UBCO Connector	14,159	31,523	22,206	12,248	1,616
911 Emergency Telephone	-	728	1,477	2,091	2,567
913 Fire Dispatch	25,780	11,626	15,140	18,725	-
950 Silver Star Water	-	123,530	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	191,038
955 Grindrod Water	53,000	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	26,112,046	2,271,377	10,624,564	9,321,351	2,810,467

TRANSFERS FROM ACCUMULATED SURPLUS

010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Administration	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Vernon Search & Rescue Grant	556	670	786	904	1,025
052 Vernon Search & Rescue Building	-	-	-	-	-
060 Greater Vernon Parks & Recreation	-	-	-	-	-
061 'B' & 'C' Local Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	152	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-
069 Greater Vernon Culture	-	-	-	-	-
070 White Valley Parks, Rec & Culture	-	-	-	-	-
081 North Okanagan Shuswap Rail Trail	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	239	248	257	266	275
092 EA 'F' Parks & Culture	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	(4)	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection - BX / Swan Lake FD	-	-	-	-	-
243 Fire Protection - Lumby & District FD	-	-	-	-	-
245 Fire Protection - Silver Star FD	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
246	Fire Protection Kalamalka Lakeview	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-
248	Fire Protection Okanagan Landing	2,958	2,238	1,466	418
249	Fire Training Centre	-	-	-	-
320	Lumby Community Services	-	-	-	-
330	Noxious Insects	-	-	-	-
360	Noxious Weeds	-	-	-	-
372	Greater Vernon Water	-	-	-	-
390	Okanagan Basin Water Board	2,000	1,000	1,000	1,000
400	Okanagan Film Commission	214	232	250	268
420	Okanagan Regional Library	242	-	-	-
421	ORL Debt Financing	-	-	-	-
430	Okanagan Symphony	-	-	-	-
440	Victims Assistance Program	-	-	-	-
442	Safe Communities	-	-	-	-
480	Queen's Committee Grant	17	26	35	44
571	Rural Economic Development	-	-	-	53
620	St John's Ambulance	-	-	-	-
670	Solid Waste Management	-	-	-	-
679	Silver Star Transfer Station	-	-	-	-
710	Section 13 Grants	35,466	-	-	-
715	Septage Facility	-	-	-	-
722	Mabel Lake Sewer	-	-	-	-
751	Street Lights - B & C Neighbourhoods	78	-	-	-
752	Street Lights - B & C Intersections	426	-	-	-
755	Street Lights - Rural Lumby	416	-	-	-
756	Street Lights - Grindrod	568	-	-	-
757	Street Lights - Silver Star Knoll	-	-	-	-
758	Street Lights - Silver Star Ridge	-	-	-	-
805	Starling Control	-	-	-	-
810	Sterile Insect Release Program	1,342	1,391	1,441	1,492
820	Conservation Fund	(1,928)	-	-	1,544
870	Areas B & C Transit	9,674	9,867	10,065	10,266
871	Regional Transit	-	-	-	10,471
872	UBCO Connector	-	-	-	-
911	Emergency Telephone	-	-	-	-
913	Fire Dispatch	-	-	-	-
950	Silver Star Water	-	-	-	-
951	Vance Creek Reservoir	-	-	-	-
952	Mabel Lake Water	-	-	-	-
955	Grindrod Water	-	-	-	-
957	Whitevale Water	-	-	-	-
958	Gunter-Ellison Water	-	-	-	-
	52,416	15,672	15,300	14,658	14,655

CAPITAL BORROWING

010	General Government	-	-	-	-
011	IT / GIS Services	-	-	-	-
015	Silver Star Administration	-	-	-	-
021	Electoral Area Administration	-	-	-	-
030	Development Services	-	-	-	-
031	Regional Planning	-	-	-	-
040	Building Inspection	-	-	-	-
050	Emergency Planning	-	-	-	-
051	Vernon Search & Rescue Grant	-	-	-	-
052	Vernon Search & Rescue Building	3,500,000	-	-	-
060	Greater Vernon Parks & Recreation	-	-	-	-
061	'B' & 'C' Local Parks	-	-	-	-
062	Multi-Use Facility	-	-	-	-
063	Greater Vernon Facilities & Programming	-	-	-	-
064	Multi-Use Facility Expansion	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
065	Community Theatre	-	-	-	-
069	Greater Vernon Culture	-	1,250,000	937,500	22,812,500
070	White Valley Parks, Rec & Culture	-	-	-	-
081	North Okanagan Shuswap Rail Trail	-	-	-	-
090	Fortune Parks & Recreation	-	-	-	-
091	Kingfisher School	-	-	-	-
092	EA 'F' Parks & Culture	-	-	-	-
150	Animal Control	-	-	-	-
154	Animal Control (Enderby)	-	-	-	-
162	BX Villa Walkway	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-
232	Drainage (Silver Star)	-	-	-	-
241	Fire Protection - BX / Swan Lake FD	-	-	-	-
243	Fire Protection - Lumby & District FD	-	-	-	-
245	Fire Protection - Silver Star FD	-	-	-	-
246	Fire Protection Kalamalka Lakeview	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-
248	Fire Protection Okanagan Landing	-	-	-	-
249	Fire Training Centre	-	-	-	-
320	Lumby Community Services	-	-	-	-
330	Noxious Insects	-	-	-	-
360	Noxious Weeds	-	-	-	-
372	Greater Vernon Water	-	-	-	-
390	Okanagan Basin Water Board	-	-	-	-
400	Okanagan Film Commission	-	-	-	-
420	Okanagan Regional Library	-	-	-	-
421	ORL Debt Financing	-	-	-	-
430	Okanagan Symphony	-	-	-	-
440	Victims Assistance Program	-	-	-	-
442	Safe Communities	-	-	-	-
480	Queen's Committee Grant	-	-	-	-
571	Rural Economic Development	-	-	-	-
620	St John's Ambulance	-	-	-	-
670	Solid Waste Management	-	-	-	-
679	Silver Star Transfer Station	-	-	-	-
710	Section 13 Grants	-	-	-	-
715	Septage Facility	-	-	-	-
722	Mabel Lake Sewer	-	-	-	-
751	Street Lights - B & C Neighbourhoods	-	-	-	-
752	Street Lights - B & C Intersections	-	-	-	-
755	Street Lights - Rural Lumby	-	-	-	-
756	Street Lights - Grindrod	-	-	-	-
757	Street Lights - Silver Star Knoll	-	-	-	-
758	Street Lights - Silver Star Ridge	-	-	-	-
805	Starling Control	-	-	-	-
810	Sterile Insect Release Program	-	-	-	-
820	Conservation Fund	-	-	-	-
870	Areas B & C Transit	-	-	-	-
871	Regional Transit	-	-	-	-
872	UBCO Connector	-	-	-	-
911	Emergency Telephone	-	-	-	-
913	Fire Dispatch	-	-	-	-
950	Silver Star Water	-	-	-	-
951	Vance Creek Reservoir	-	-	-	-
952	Mabel Lake Water	-	-	-	-
955	Grindrod Water	-	-	-	-
957	Whitevale Water	-	-	-	-
958	Gunter-Ellison Water	-	-	-	-
	3,500,000	1,250,000	937,500	22,812,500	-
TOTAL REVENUES	90,143,822	61,655,048	85,998,941	120,992,176	65,400,743

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

		2020	2021	2022	2023	2024
WAGES & BENEFITS						
010	General Government	1,876,783	1,914,319	1,952,605	1,991,658	2,031,491
011	IT / GIS Services	609,770	621,965	634,404	647,091	660,032
015	Silver Star Administration	-	-	-	-	-
021	Electoral Area Administration	231,100	235,742	240,456	245,264	250,169
030	Development Services	736,416	656,828	669,965	683,364	697,031
031	Regional Planning	124,780	127,276	129,822	132,418	135,066
040	Building Inspection	572,385	583,833	595,509	607,418	619,566
050	Emergency Planning	77,044	78,585	80,156	81,759	83,394
051	Vernon Search & Rescue Grant	3,520	3,590	3,662	3,735	3,810
052	Vernon Search & Rescue Building	-	-	-	-	-
060	Greater Vernon Parks & Recreation	284,045	324,576	331,068	337,689	344,442
061	'B' & 'C' Local Parks	86,850	88,587	90,359	92,166	94,009
062	Multi-Use Facility	-	-	-	-	-
063	Greater Vernon Facilities & Programming	-	-	-	-	-
064	Multi-Use Facility Expansion	-	-	-	-	-
065	Community Theatre	19,000	19,380	19,768	20,163	20,566
069	Greater Vernon Culture	120,980	123,400	125,867	128,384	130,952
070	White Valley Parks, Rec & Culture	35,201	35,905	36,623	37,355	38,102
081	North Okanagan Shuswap Rail Trail	24,271	24,756	25,251	25,756	26,271
090	Fortune Parks & Recreation	-	-	-	-	-
091	Kingfisher School	-	-	-	-	-
092	EA 'F' Parks & Culture	10,000	10,200	10,404	10,612	10,824
150	Animal Control	35,380	36,088	36,810	37,546	38,297
154	Animal Control (Enderby)	-	-	-	-	-
162	BX Villa Walkway	-	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-	-
232	Drainage (Silver Star)	1,210	1,234	1,259	1,284	1,310
241	Fire Protection - BX / Swan Lake FD	430,284	448,890	457,868	467,027	476,367
243	Fire Protection - Lumby & District FD	179,460	189,549	193,341	197,207	201,151
245	Fire Protection - Silver Star FD	147,736	156,191	159,316	162,501	165,750
246	Fire Protection Kalamalka Lakeview	3,608	3,680	3,754	3,829	3,906
247	Fire Protection Grandview Bench	3,608	3,680	3,754	3,829	3,906
248	Fire Protection Okanagan Landing	3,608	3,680	3,754	3,829	3,906
249	Fire Training Centre	4,840	4,937	5,036	5,137	5,240
320	Lumby Community Services	-	-	-	-	-
330	Noxious Insects	-	-	-	-	-
360	Noxious Weeds	5,000	-	-	-	-
372	Greater Vernon Water	2,632,481	2,685,131	2,738,833	2,793,610	2,849,482
390	Okanagan Basin Water Board	-	-	-	-	-
400	Okanagan Film Commission	-	-	-	-	-
420	Okanagan Regional Library	-	-	-	-	-
421	ORL Debt Financing	-	-	-	-	-
430	Okanagan Symphony	-	-	-	-	-
440	Victims Assistance Program	229,728	234,323	239,009	243,789	248,665
442	Safe Communities	72,000	50,770	51,786	52,822	53,878
480	Queen's Committee Grant	-	-	-	-	-
571	Rural Economic Development	-	-	-	-	-
620	St John's Ambulance	-	-	-	-	-
670	Solid Waste Management	1,155,017	1,178,117	1,201,679	1,225,713	1,250,229
679	Silver Star Transfer Station	6,157	-	-	-	-
710	Section 13 Grants	-	-	-	-	-
715	Septage Facility	-	-	-	-	-
722	Mabel Lake Sewer	15,461	15,770	16,085	16,407	16,735
751	Street Lights - B & C Neighbourhoods	-	-	-	-	-
752	Street Lights - B & C Intersections	-	-	-	-	-
755	Street Lights - Rural Lumby	-	-	-	-	-
756	Street Lights - Grindrod	-	-	-	-	-
757	Street Lights - Silver Star Knoll	1,212	1,236	1,261	1,286	1,312
758	Street Lights - Silver Star Ridge	1,212	1,236	1,261	1,286	1,312

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
820 Conservation Fund	3,520	3,590	3,662	3,735	3,810
870 Areas B & C Transit	3,224	3,288	3,354	3,421	3,489
871 Regional Transit	16,068	16,389	16,717	17,051	17,392
872 UBCO Connector	20,968	21,387	21,815	22,251	22,696
911 Emergency Telephone	10,088	10,290	10,496	10,706	10,920
913 Fire Dispatch	16,990	17,330	17,677	18,031	18,392
950 Silver Star Water	60,000	75,200	76,704	78,237	64,945
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	30,000	31,500	33,075	34,729	36,465
955 Grindrod Water	16,000	17,600	19,360	21,296	21,722
957 Whitevale Water	24,220	24,704	25,198	25,702	26,216
958 Gunter-Ellison Water	838	880	920	938	957
	9,942,063	10,085,612	10,289,703	10,498,031	10,694,175

OPERATING EXPENSES

010 General Government	(576,076)	(587,598)	(599,352)	(611,339)	(623,566)
011 IT / GIS Services	(524,989)	(609,109)	(621,292)	(633,721)	(646,394)
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Administration	637,197	639,941	665,739	645,593	648,505
030 Development Services	417,866	353,823	359,897	366,098	372,419
031 Regional Planning	188,560	70,043	71,043	72,064	73,105
040 Building Inspection	160,859	164,076	167,357	170,703	174,118
050 Emergency Planning	560,368	64,446	65,584	66,747	67,930
051 Vernon Search & Rescue Grant	22,193	22,237	22,281	22,326	22,372
052 Vernon Search & Rescue Building	10,310	10,517	10,727	10,941	11,159
060 Greater Vernon Parks & Recreation	1,080,403	1,106,011	1,128,130	1,150,691	1,173,704
061 'B' & 'C' Local Parks	236,795	241,801	246,916	252,142	257,482
062 Multi-Use Facility	439	448	457	466	-
063 Greater Vernon Facilities & Programming	1,149,015	1,171,996	1,195,436	1,219,345	1,243,732
064 Multi-Use Facility Expansion	439	448	457	466	475
065 Community Theatre	487,106	496,548	506,180	516,004	526,024
069 Greater Vernon Culture	1,022,526	1,036,858	1,057,595	1,078,747	1,200,322
070 White Valley Parks, Rec & Culture	1,042,055	1,062,626	1,083,579	1,104,920	1,126,661
081 North Okanagan Shuswap Rail Trail	84,441	90,390	98,358	105,343	113,350
090 Fortune Parks & Recreation	782,265	702,669	723,685	745,331	767,626
091 Kingfisher School	439	448	457	466	475
092 EA 'F' Parks & Culture	118,750	121,125	123,548	126,019	128,539
150 Animal Control	286,603	293,935	299,814	305,811	311,925
154 Animal Control (Enderby)	5,852	5,969	6,088	6,210	6,334
162 BX Villa Walkway	2,156	2,199	2,243	2,287	2,332
200 Fortune Parks Cemetery	27,748	28,303	28,869	29,446	30,035
232 Drainage (Silver Star)	2,842	2,894	2,947	3,001	3,056
241 Fire Protection - BX / Swan Lake FD	318,864	311,322	317,547	323,898	330,374
243 Fire Protection - Lumby & District FD	191,541	187,832	191,588	195,419	199,327
245 Fire Protection - Silver Star FD	138,955	136,284	139,010	141,790	144,625
246 Fire Protection Kalamalka Lakeview	35,022	35,722	36,437	37,165	37,908
247 Fire Protection Grandview Bench	89,622	93,155	96,828	100,647	104,618
248 Fire Protection Okanagan Landing	37,626	38,556	39,510	40,488	41,490
249 Fire Training Centre	14,658	14,951	15,250	15,555	15,866
320 Lumby Community Services	15,939	15,948	15,957	15,966	15,975
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	8,900	-	-	-	-
372 Greater Vernon Water	10,350,564	10,585,460	10,826,660	11,074,366	11,328,795
390 Okanagan Basin Water Board	602,148	602,185	602,223	602,262	602,301
400 Okanagan Film Commission	41,883	41,901	41,919	41,937	41,956
420 Okanagan Regional Library	775,229	790,733	806,548	822,679	839,132
421 ORL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	9,439	9,448	9,457	9,466	9,475
440 Victims Assistance Program	21,016	21,437	21,866	22,304	22,750

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024	
442	Safe Communities	47,551	48,503	49,473	50,464	51,474
480	Queen's Committee Grant	7,039	7,048	7,057	7,066	7,075
571	Rural Economic Development	83,700	85,374	87,081	88,822	90,598
620	St John's Ambulance	4,639	4,648	4,657	4,666	4,675
670	Solid Waste Management	3,839,961	3,848,321	3,925,286	4,003,790	4,083,861
679	Silver Star Transfer Station	72,377	-	-	-	-
710	Section 13 Grants	70,000	70,000	70,000	70,000	70,000
715	Septage Facility	6,000	3,000	3,060	3,121	3,183
722	Mabel Lake Sewer	38,136	28,698	29,270	29,854	30,453
751	Street Lights - B & C Neighbourhoods	17,348	17,694	18,049	18,410	18,778
752	Street Lights - B & C Intersections	14,048	14,328	14,615	14,908	15,206
755	Street Lights - Rural Lumby	5,656	5,769	5,884	6,001	6,120
756	Street Lights - Grindrod	3,806	3,882	3,959	4,037	4,117
757	Street Lights - Silver Star Knoll	4,994	5,094	5,195	5,298	5,403
758	Street Lights - Silver Star Ridge	3,394	3,456	3,519	3,583	3,648
805	Starling Control	25,439	25,448	25,457	25,466	25,475
810	Sterile Insect Release Program	438,427	438,476	438,526	438,577	438,629
820	Conservation Fund	96,822	100,712	102,726	104,780	106,876
870	Areas B & C Transit	46,450	47,379	48,327	49,293	50,279
871	Regional Transit	400,153	408,156	416,319	424,645	433,138
872	UBCO Connector	535,956	583,675	595,348	607,255	619,400
911	Emergency Telephone	153,272	158,737	164,212	169,696	175,190
913	Fire Dispatch	202,827	188,333	191,500	194,731	173,124
950	Silver Star Water	253,546	294,517	265,653	271,959	278,439
951	Vance Creek Reservoir	-	-	-	-	-
952	Mabel Lake Water	119,184	106,297	109,451	111,545	112,782
955	Grindrod Water	93,264	90,029	91,829	93,664	95,538
957	Whitevale Water	30,809	36,425	32,052	32,693	33,346
958	Gunter-Ellison Water	1,979	2,018	2,058	2,099	2,141
		26,494,345	26,003,995	26,518,106	27,036,472	27,665,260

DEBT PAYMENTS

010	General Government	-	-	-	-	-
011	IT / GIS Services	-	-	-	-	-
015	Silver Star Administration	-	-	-	-	-
021	Electoral Area Administration	-	-	-	-	-
030	Development Services	-	-	-	-	-
031	Regional Planning	-	-	-	-	-
040	Building Inspection	-	-	-	-	-
050	Emergency Planning	-	-	-	-	-
051	Vernon Search & Rescue Grant	-	-	-	-	-
052	Vernon Search & Rescue Building	105,000	105,000	245,440	248,951	252,550
060	Greater Vernon Parks & Recreation	1,092,766	1,118,226	1,144,651	1,172,077	1,200,543
061	'B' & 'C' Local Parks	-	-	-	-	-
062	Multi-Use Facility	1,349,002	47,061	47,102	17,312	-
063	Greater Vernon Facilities & Programming	-	-	-	-	-
064	Multi-Use Facility Expansion	887,842	903,425	919,477	936,009	953,038
065	Community Theatre	822,819	171,901	-	-	-
069	Greater Vernon Culture	-	-	-	-	1,728,675
070	White Valley Parks, Rec & Culture	15,253	15,683	16,130	16,595	17,079
081	North Okanagan Shuswap Rail Trail	160,614	163,259	165,983	168,789	171,679
090	Fortune Parks & Recreation	-	-	-	-	-
091	Kingfisher School	13,685	14,047	14,424	14,815	15,222
092	EA 'F' Parks & Culture	-	-	-	-	-
150	Animal Control	-	-	-	-	-
154	Animal Control (Enderby)	-	-	-	-	-
162	BX Villa Walkway	-	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-	-
232	Drainage (Silver Star)	-	-	-	-	-
241	Fire Protection - BX / Swan Lake FD	97,809	99,867	101,997	104,202	106,484
243	Fire Protection - Lumby & District FD	51,261	52,765	54,327	55,950	57,634

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024	
245	Fire Protection - Silver Star FD	9,028	9,392	-	-	
246	Fire Protection Kalamalka Lakeview	-	-	-	-	
247	Fire Protection Grandview Bench	-	-	-	-	
248	Fire Protection Okanagan Landing	-	-	-	-	
249	Fire Training Centre	-	-	-	-	
320	Lumby Community Services	-	-	-	-	
330	Noxious Insects	-	-	-	-	
360	Noxious Weeds	-	-	-	-	
372	Greater Vernon Water	2,637,693	2,673,765	2,711,453	2,750,829	
390	Okanagan Basin Water Board	-	-	-	-	
400	Okanagan Film Commission	-	-	-	-	
420	Okanagan Regional Library	-	-	-	-	
421	ORL Debt Financing	967,549	987,771	1,008,802	1,030,674	
430	Okanagan Symphony	-	-	-	-	
440	Victims Assistance Program	-	-	-	-	
442	Safe Communities	-	-	-	-	
480	Queen's Committee Grant	-	-	-	-	
571	Rural Economic Development	-	-	-	-	
620	St John's Ambulance	-	-	-	-	
670	Solid Waste Management	-	-	-	-	
679	Silver Star Transfer Station	-	-	-	-	
710	Section 13 Grants	-	-	-	-	
715	Septage Facility	320,319	141,252	138,280	135,232	
722	Mabel Lake Sewer	-	-	-	-	
751	Street Lights - B & C Neighbourhoods	-	-	-	-	
752	Street Lights - B & C Intersections	-	-	-	-	
755	Street Lights - Rural Lumby	-	-	-	-	
756	Street Lights - Grindrod	-	-	-	-	
757	Street Lights - Silver Star Knoll	-	-	-	-	
758	Street Lights - Silver Star Ridge	-	-	-	-	
805	Starling Control	-	-	-	-	
810	Sterile Insect Release Program	-	-	-	-	
820	Conservation Fund	-	-	-	-	
870	Areas B & C Transit	-	-	-	-	
871	Regional Transit	-	-	-	-	
872	UBCO Connector	-	-	-	-	
911	Emergency Telephone	-	-	-	-	
913	Fire Dispatch	-	-	-	-	
950	Silver Star Water	14,897	14,053	-	-	
951	Vance Creek Reservoir	352,029	359,630	367,536	375,757	
952	Mabel Lake Water	-	-	-	-	
955	Grindrod Water	-	-	-	-	
957	Whitevale Water	-	-	-	-	
958	Gunter-Ellison Water	5,848	6,049	6,261	6,483	
		8,903,414	6,883,146	6,941,863	7,033,675	8,870,502

TRANSFERS TO RESERVES

010	General Government	-	-	-	-
011	IT / GIS Services	-	-	-	-
015	Silver Star Administration	-	-	-	-
021	Electoral Area Administration	837,000	875,000	875,000	913,000
030	Development Services	50,561	997	966	932
031	Regional Planning	-	-	-	-
040	Building Inspection	-	-	-	-
050	Emergency Planning	-	-	-	-
051	Vernon Search & Rescue Grant	-	-	-	-
052	Vernon Search & Rescue Building	-	90,183	-	-
060	Greater Vernon Parks & Recreation	70,000	91,108	110,835	131,358
061	'B' & 'C' Local Parks	-	2,572	5,483	8,542
062	Multi-Use Facility	-	-	-	-
063	Greater Vernon Facilities & Programming	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024	
064	Multi-Use Facility Expansion	1,000	1,000	1,000	1,000	
065	Community Theatre	-	40,000	-	25,000	
069	Greater Vernon Culture	222,000	1,311,562	1,516,490	1,572,490	
070	White Valley Parks, Rec & Culture	217,000	232,000	247,000	263,000	
081	North Okanagan Shuswap Rail Trail	-	986	307	827	
090	Fortune Parks & Recreation	-	-	-	-	
091	Kingfisher School	-	-	-	-	
092	EA 'F' Parks & Culture	-	45	39	34	
150	Animal Control	765	-	-	-	
154	Animal Control (Enderby)	-	-	-	-	
162	BX Villa Walkway	-	-	-	-	
200	Fortune Parks Cemetery	-	-	-	-	
232	Drainage (Silver Star)	1,150	1,074	996	917	
241	Fire Protection - BX / Swan Lake FD	107,000	110,000	113,000	118,000	
243	Fire Protection - Lumby & District FD	133,000	135,000	138,000	141,000	
245	Fire Protection - Silver Star FD	107,000	110,000	114,000	120,000	
246	Fire Protection Kalamalka Lakeview	-	-	-	-	
247	Fire Protection Grandview Bench	-	-	-	-	
248	Fire Protection Okanagan Landing	-	-	-	-	
249	Fire Training Centre	-	-	-	-	
320	Lumby Community Services	-	-	-	-	
330	Noxious Insects	-	-	-	-	
360	Noxious Weeds	-	-	-	-	
372	Greater Vernon Water	5,650,000	1,191,447	1,372,870	1,346,651	
390	Okanagan Basin Water Board	-	-	-	-	
400	Okanagan Film Commission	-	-	-	-	
420	Okanagan Regional Library	-	-	-	-	
421	ORL Debt Financing	-	-	-	-	
430	Okanagan Symphony	-	-	-	-	
440	Victims Assistance Program	-	-	-	-	
442	Safe Communities	-	10,672	8,782	6,853	
480	Queen's Committee Grant	-	-	-	-	
571	Rural Economic Development	-	-	-	-	
620	St John's Ambulance	-	-	-	-	
670	Solid Waste Management	1,550,000	1,650,000	1,650,000	1,650,000	
679	Silver Star Transfer Station	-	-	-	-	
710	Section 13 Grants	-	-	-	-	
715	Septage Facility	-	-	-	-	
722	Mabel Lake Sewer	-	9,639	21,913	24,325	
751	Street Lights - B & C Neighbourhoods	-	-	-	-	
752	Street Lights - B & C Intersections	-	-	-	-	
755	Street Lights - Rural Lumby	-	-	-	-	
756	Street Lights - Grindrod	-	-	-	-	
757	Street Lights - Silver Star Knoll	-	23,000	23,000	23,000	
758	Street Lights - Silver Star Ridge	-	-	-	-	
805	Starling Control	-	-	-	-	
810	Sterile Insect Release Program	-	-	-	-	
820	Conservation Fund	-	-	-	-	
870	Areas B & C Transit	-	-	-	-	
871	Regional Transit	-	-	-	-	
872	UBCO Connector	-	-	-	-	
911	Emergency Telephone	-	-	-	-	
913	Fire Dispatch	-	-	-	2,521	
950	Silver Star Water	88,000	-	106,367	55,175	
951	Vance Creek Reservoir	-	-	-	-	
952	Mabel Lake Water	10,816	41,068	10,648	61,673	
955	Grindrod Water	15,310	5,673	15,952	16,136	
957	Whitevale Water	18,571	19,853	26,179	22,548	
958	Gunter-Ellison Water	435	496	564	660	
		9,079,608	5,953,375	6,359,391	6,503,121	4,912,892

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
TRANSFERS TO ACCUMULATED SURPLUS					
010	General Government	-	-	-	-
011	IT / GIS Services	-	-	-	-
015	Silver Star Administration	-	-	-	-
021	Electoral Area Administration	-	-	-	-
030	Development Services	-	-	-	-
031	Regional Planning	-	-	-	-
040	Building Inspection	-	-	-	-
050	Emergency Planning	-	-	-	-
051	Vernon Search & Rescue Grant	-	-	-	-
052	Vernon Search & Rescue Building	-	-	-	-
060	Greater Vernon Parks & Recreation	-	-	-	-
061	'B' & 'C' Local Parks	-	-	-	-
062	Multi-Use Facility	-	-	-	-
063	Greater Vernon Facilities & Programming	-	-	-	-
064	Multi-Use Facility Expansion	-	-	-	-
065	Community Theatre	-	-	-	-
069	Greater Vernon Culture	-	-	-	-
070	White Valley Parks, Rec & Culture	-	-	-	-
081	North Okanagan Shuswap Rail Trail	-	-	-	-
090	Fortune Parks & Recreation	-	-	-	-
091	Kingfisher School	-	-	-	-
092	EA 'F' Parks & Culture	-	-	-	-
150	Animal Control	-	-	-	-
154	Animal Control (Enderby)	-	-	-	-
162	BX Villa Walkway	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-
232	Drainage (Silver Star)	-	-	-	-
241	Fire Protection - BX / Swan Lake FD	-	-	-	-
243	Fire Protection - Lumby & District FD	-	-	-	-
245	Fire Protection - Silver Star FD	-	-	-	-
246	Fire Protection Kalamalka Lakeview	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-
248	Fire Protection Okanagan Landing	-	-	-	-
249	Fire Training Centre	-	-	-	-
320	Lumby Community Services	-	-	-	-
330	Noxious Insects	-	-	-	-
360	Noxious Weeds	-	-	-	-
372	Greater Vernon Water	-	-	-	-
390	Okanagan Basin Water Board	-	-	-	-
400	Okanagan Film Commission	-	-	-	-
420	Okanagan Regional Library	-	-	-	-
421	ORL Debt Financing	-	-	-	-
430	Okanagan Symphony	-	-	-	-
440	Victims Assistance Program	-	-	-	-
442	Safe Communities	-	-	-	-
480	Queen's Committee Grant	-	-	-	-
571	Rural Economic Development	-	-	-	-
620	St John's Ambulance	-	-	-	-
670	Solid Waste Management	-	-	-	-
679	Silver Star Transfer Station	-	-	-	-
710	Section 13 Grants	-	-	-	-
715	Septage Facility	-	-	-	-
722	Mabel Lake Sewer	-	-	-	-
751	Street Lights - B & C Neighbourhoods	-	-	-	-
752	Street Lights - B & C Intersections	-	-	-	-
755	Street Lights - Rural Lumby	-	-	-	-
756	Street Lights - Grindrod	-	-	-	-
757	Street Lights - Silver Star Knoll	-	-	-	-
758	Street Lights - Silver Star Ridge	-	-	-	-
805	Starling Control	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
810 Sterile Insect Release Program	-	-	-	-	-
820 Conservation Fund	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
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CAPITAL EXPENDITURES					
010 General Government	60,000	75,000	90,000	100,000	100,000
011 IT / GIS Services	96,000	97,920	99,878	101,876	103,914
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Administration	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Vernon Search & Rescue Grant	-	-	-	-	-
052 Vernon Search & Rescue Building	3,500,000	-	-	-	-
060 Greater Vernon Parks & Recreation	6,915,000	1,190,000	1,210,000	1,230,000	1,250,000
061 'B' & 'C' Local Parks	245,000	166,000	425,000	200,000	200,000
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	200,000	150,000	250,000	165,000	340,000
069 Greater Vernon Culture	162,500	2,230,000	1,565,000	36,540,000	100,000
070 White Valley Parks, Rec & Culture	3,950,200	450,000	450,000	450,000	450,000
081 North Okanagan Shuswap Rail Trail	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
092 EA 'F' Parks & Culture	80,000	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection - BX / Swan Lake FD	165,000	135,000	230,000	38,000	46,000
243 Fire Protection - Lumby & District FD	392,000	20,000	20,000	26,000	33,000
245 Fire Protection - Silver Star FD	109,000	15,000	765,000	15,000	17,000
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water	17,354,898	7,500,000	30,250,000	30,500,000	8,250,000
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film Commission	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 ORL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2020 - 2024)**

	2020	2021	2022	2023	2024
480 Queen's Committee Grant	-	-	-	-	-
571 Rural Economic Development	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste Management	1,968,341	450,000	450,000	450,000	1,173,000
679 Silver Star Transfer Station	146,000	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage Facility	-	-	-	-	-
722 Mabel Lake Sewer	10,000	10,000	-	-	320,000
751 Street Lights - B & C Neighbourhoods	-	-	-	-	-
752 Street Lights - B & C Intersections	-	-	-	-	-
755 Street Lights - Rural Lumby	-	-	-	-	-
756 Street Lights - Grindrod	-	-	-	-	-
757 Street Lights - Silver Star Knoll	120,000	-	-	-	-
758 Street Lights - Silver Star Ridge	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
820 Conservation Fund	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	37,500	210,000	30,000	90,000	80,000
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	139,953	10,000	45,000	-	780,000
955 Grindrod Water	63,000	15,000	5,000	5,000	5,000
957 Whitevale Water	10,000	5,000	5,000	10,000	10,000
958 Gunter-Ellison Water	-	-	-	-	-
	35,724,392	12,728,920	35,889,878	69,920,876	13,257,914
TOTAL EXPENDITURES	90,143,822	61,655,048	85,998,941	120,992,176	65,400,743