



**REGIONAL DISTRICT
of
NORTH OKANAGAN**

REPORT

File No.: 3900.2745

TO: Board of Directors
FROM: General Manager, Finance
DATE: March 8, 2017
SUBJECT: Bylaw 2745 – Regional District of North Okanagan 2017 Financial Plan

RECOMMENDATION 1:

That Regional District of North Okanagan 2017 Financial Plan Bylaw No. 2745, 2017 be given First, Second and Third readings.

RECOMMENDATION 2:

That Regional District of North Okanagan 2017 Financial Plan Bylaw No. 2745, 2017 be Adopted.

SUMMARY:

The consolidated 2017 Financial Plan is \$88.7 million, an increase of \$25.1 million from the \$63.6 million consolidated 2016 Financial Plan.

The 2017 operating budget is \$44.9 million, an increase of \$1.7 million from the \$43.2 million operating budget in 2016.

The 2017 capital budget is \$43.8 million, an increase of \$23.3 million from the \$20.5 million capital budget in 2016.

The total tax requisition within the consolidated financial plan is \$16.9 million. This represents an increase of \$1.1 million (or 6.8%) from 2016.

DISCUSSION:

Section 374(1) of the *Local Government Act* provides that a regional district must have a financial plan that is adopted annually, by bylaw, by March 31.

Numerous committees reviewed and made recommendations to the Board regarding the 2017 Financial Plan. The proposed bylaw includes those recommendations.

The Committee of the Whole met on March 1st to review the budget in its entirety and recommended to the Board of Directors that the 2017 Financial Plan be prepared and approved.

Since the March 1st meeting, updated parcel tax information has been received for the Sterile Insect Release Program (810). The total parcel tax being collected from applicable orchards increased from \$150,277 to \$162,259 as a result of increased acreage. The parcel tax rate of \$139.26 per acre remains unchanged.

The Consolidated Financial Plan is as follows:

	FINANCIAL PLAN				
	2017	2018	2019	2020	2021
REVENUE					
PROPERTY VALUE TAXES	16,870,657	17,552,123	17,999,995	18,359,459	17,941,279
PARCEL TAXES	553,559	555,756	558,114	560,586	563,179
FEDERAL / PROVINCIAL GRANTS	7,391,609	1,289,514	1,291,248	1,293,017	11,294,821
GRANTS IN LIEU OF TAXES	66,151	84,317	84,333	84,350	80,368
FEES, CHARGES & OTHER INCOME	32,727,586	33,027,406	34,177,773	35,194,654	35,310,866
TRANSFERS FROM RESERVES	9,331,527	885,941	810,941	810,941	15,810,941
TRANSFERS FROM ACCUMULATED SURPLUS	8,572,284	825,866	704,528	757,371	843,188
CAPITAL BORROWING	13,156,695	-	-	-	10,000,000
	<u>88,670,068</u>	<u>54,220,923</u>	<u>55,626,932</u>	<u>57,060,378</u>	<u>91,844,642</u>
EXPENSES					
WAGES & BENEFITS	7,899,000	8,056,980	8,218,122	8,382,485	8,550,138
OPERATING EXPENSES	25,260,211	25,477,036	25,980,032	26,508,621	27,041,821
DEBT PAYMENTS	8,112,953	8,861,951	9,005,303	9,130,694	7,193,726
TRANSFERS TO RESERVES	1,538,000	1,925,315	2,263,230	2,508,939	2,733,400
TRANSFERS TO NON-STATUTORY RESERVE	2,043,939	1,680,641	1,761,245	1,878,639	2,195,557
CAPITAL EXPENDITURES	43,815,965	8,219,000	8,399,000	8,651,000	44,130,000
	<u>88,670,068</u>	<u>54,220,923</u>	<u>55,626,932</u>	<u>57,060,378</u>	<u>91,844,642</u>
NET	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

A comparison of the 2017 Financial Plan relative to the 2016 Budget and 2015 Actual revenue and expenditures has also been included below.

	ACTUAL 2015	BUDGET 2016	FP 2017	VARIANCE	%
REVENUE					
PROPERTY VALUE TAXES	(15,613,661)	(15,801,670)	(16,870,657)	(1,068,987)	6.8%
PARCEL TAXES	(515,717)	(575,534)	(553,559)	21,975	(3.8%)
FEDERAL / PROVINCIAL GRANTS	(4,672,584)	(2,090,928)	(7,391,609)	(5,300,681)	253.5%
GRANTS IN LIEU OF TAXES	(68,171)	(69,500)	(66,151)	3,349	(4.8%)
FEES, CHARGES & OTHER INCOME	(33,241,561)	(30,349,338)	(32,727,586)	(2,378,248)	7.8%
TRANSFERS FROM RESERVES	(6,278,877)	(8,190,446)	(9,331,527)	(1,141,081)	13.9%
TRANSFERS FROM NON-STATUTORY RESERVES	(1,753,061)	(6,221,971)	(8,572,284)	(2,350,313)	37.8%
CAPITAL BORROWING	(8,230,000)	(344,300)	(13,156,695)	(12,812,395)	3721.3%
	(70,373,632)	(63,643,687)	(88,670,068)	(25,026,381)	39.3%
EXPENSES					
WAGES & BENEFITS	7,220,899	7,721,600	7,899,000	177,400	2.3%
OPERATING EXPENSES	22,835,104	24,619,826	25,260,211	640,385	2.6%
DEBT PAYMENTS	7,555,829	7,944,752	8,112,953	168,201	2.1%
TRANSFERS TO RESERVES	1,580,788	1,295,000	1,538,000	243,000	18.8%
TRANSFERS TO NON-STATUTORY RESERVES	15,318,141	1,585,409	2,043,939	458,530	28.9%
CAPITAL EXPENDITURES	15,862,871	20,477,100	43,815,965	23,338,865	114.0%
	70,373,632	63,643,687	88,670,068	25,026,381	39.3%
NET	-	-	-	-	0.0%

COMMUNICATIONS CONSIDERATIONS:

Pursuant to Section 375 (2) of the *Local Government Act*, copies of the financial plan will be distributed to each municipality within the North Okanagan Regional District and to the inspector.

Submitted by:

Stephen Banmen
 General Manager, Finance

Approved for inclusion:

David Sewell
 Chief Administrative Officer

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
PROPERTY VALUE TAXES					
010 General Government	900,064	918,065	936,426	955,155	974,258
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	10,731	10,740	10,749	10,759	10,769
021 Electoral Area Services	205,237	211,394	217,736	224,268	230,996
030 Development Services	641,624	667,289	693,981	714,800	736,244
031 Regional Planning	159,188	165,556	172,178	179,065	186,228
040 Building Inspection	80,000	80,000	80,000	80,000	80,000
050 Emergency Planning	100,962	101,972	102,992	104,022	105,062
051 Greater Vernon Search & Rescue	25,157	25,157	25,157	25,157	25,157
060 Greater Vernon Parks & Recreation	4,143,670	4,247,262	4,353,444	4,462,280	4,573,837
061 B & C Parks	158,393	163,145	168,039	173,081	178,273
062 Multi-Use Facility	773,457	773,457	773,457	773,457	-
063 Greater Vernon Facilities & Programming	1,102,591	1,106,859	1,128,996	1,151,576	1,174,608
064 Multi-Use Facility Expansion	663,467	881,759	881,767	881,776	881,785
065 Community Theatre	998,584	1,080,468	1,169,066	1,169,066	1,169,066
070 White Valley Parks & Recreation	904,784	931,928	959,886	988,683	1,018,343
090 Fortune Parks & Recreation	741,431	763,307	787,711	812,897	838,889
091 Kingfisher School	14,421	14,421	14,421	14,421	14,421
150 Animal Control	144,248	144,248	144,248	144,248	144,248
154 Animal Control (Enderby)	6,426	6,579	6,734	6,892	7,057
162 BX Villa Walkway	2,096	2,141	2,184	2,228	2,273
200 Fortune Parks Cemetery	26,026	26,546	27,076	27,618	28,171
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	665,724	702,339	723,409	745,111	767,464
243 Fire Protection Lumby	450,546	464,062	477,984	492,324	507,094
245 Fire Protection Silver Star	333,322	343,322	353,622	364,231	375,158
246 Fire Protection Kalamalka Lakeview	28,275	29,108	29,691	30,285	30,890
247 Fire Protection Grandview Bench	76,990	78,534	80,105	81,707	83,341
248 Fire Protection Okanagan Landing	34,012	35,032	36,433	37,890	39,406
249 Fire Training Centre	18,884	19,262	19,647	20,040	20,441
320 Lumby Community Services	15,914	15,922	15,930	15,939	15,948
330 Noxious Insects	1,589	1,615	1,643	1,671	1,699
360 Noxious Weeds	40,000	40,000	40,000	40,000	40,000
372 Greater Vernon Water Utility	-	-	-	-	-
390 Okanagan Basin Water Board	638,585	638,585	638,585	638,585	638,585
400 Okanagan Film	33,660	33,660	33,660	33,660	33,660
420 Okanagan Regional Library	719,071	733,451	748,120	763,082	778,343
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	9,414	9,422	9,430	9,439	9,448
440 Victims Assistance Program	141,749	145,293	148,925	152,648	156,464
442 Safe Communities	126,669	129,202	131,786	134,422	137,110
480 Queen's Committee Grant	7,014	7,022	7,030	7,039	7,048
620 St John's Ambulance	4,614	4,622	4,630	4,639	4,648
670 Solid Waste	420,000	420,000	420,000	420,000	420,000
679 Silver Star Transfer Station	10,000	10,000	10,000	10,000	10,000
710 Section 13 Grants	28,777	68,000	68,000	68,000	68,000
715 Septage	-	-	-	-	-
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	15,287	16,772	17,580	18,427	19,315
752 Street Lights #4	13,225	13,940	14,606	15,304	16,036
755 Street Lights #18	5,240	5,603	5,858	6,126	6,407
756 Street Lights #13	2,990	3,755	3,918	4,089	4,268
757 Street Lights #22	5,633	5,753	5,972	6,201	6,439
758 Street Lights Ridge Subdivision	4,290	4,411	4,537	4,668	4,803
805 Starling Control	25,414	25,422	25,430	25,439	25,448
810 Sterile Insect Release Program	294,272	294,272	294,272	294,272	294,272
870 Areas B & C Transit	27,197	27,740	28,294	28,860	29,437
871 Regional Transit	265,807	272,452	279,263	286,245	293,401
872 UBCO Connector	307,237	331,816	358,361	376,279	385,686
911 Emergency Telephone	159,611	159,611	164,399	175,907	182,943

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

		2017	2018	2019	2020	2021
913	Fire Dispatch	137,088	139,830	142,627	145,480	148,390
950	Silver Star Water	-	-	-	-	-
951	Vance Creek Reservoir	-	-	-	-	-
952	Mabel Lake Water	-	-	-	-	-
955	Grindrod Water	-	-	-	-	-
957	Whitevale Water	-	-	-	-	-
958	Gunter-Ellison Water	-	-	-	-	-
		16,870,657	17,552,123	17,999,995	18,359,458	17,941,277

PARCEL TAXES

010	General Government	-	-	-	-	-
011	IT / GIS Services	-	-	-	-	-
015	Silver Star Administration	-	-	-	-	-
021	Electoral Area Services	-	-	-	-	-
030	Development Services	-	-	-	-	-
031	Regional Planning	-	-	-	-	-
040	Building Inspection	-	-	-	-	-
050	Emergency Planning	-	-	-	-	-
051	Greater Vernon Search & Rescue	-	-	-	-	-
060	Greater Vernon Parks & Recreation	-	-	-	-	-
061	B & C Parks	-	-	-	-	-
062	Multi-Use Facility	-	-	-	-	-
063	Greater Vernon Facilities & Programming	-	-	-	-	-
064	Multi-Use Facility Expansion	-	-	-	-	-
065	Community Theatre	-	-	-	-	-
070	White Valley Parks & Recreation	-	-	-	-	-
090	Fortune Parks & Recreation	-	-	-	-	-
091	Kingfisher School	-	-	-	-	-
150	Animal Control	-	-	-	-	-
154	Animal Control (Enderby)	-	-	-	-	-
162	BX Villa Walkway	-	-	-	-	-
200	Fortune Parks Cemetery	-	-	-	-	-
232	Drainage (Silver Star)	5,297	5,344	5,444	5,546	5,650
241	Fire Protection BX / Swan Lake	-	-	-	-	-
243	Fire Protection Lumby	-	-	-	-	-
245	Fire Protection Silver Star	-	-	-	-	-
246	Fire Protection Kalamalka Lakeview	-	-	-	-	-
247	Fire Protection Grandview Bench	-	-	-	-	-
248	Fire Protection Okanagan Landing	-	-	-	-	-
249	Fire Training Centre	-	-	-	-	-
320	Lumby Community Services	-	-	-	-	-
330	Noxious Insects	-	-	-	-	-
360	Noxious Weeds	-	-	-	-	-
372	Greater Vernon Water Utility	44,003	44,003	44,003	44,003	44,003
390	Okanagan Basin Water Board	-	-	-	-	-
400	Okanagan Film	-	-	-	-	-
420	Okanagan Regional Library	-	-	-	-	-
421	OKRL Debt Financing	-	-	-	-	-
430	Okanagan Symphony	-	-	-	-	-
440	Victims Assistance Program	-	-	-	-	-
442	Safe Communities	-	-	-	-	-
480	Queen's Committee Grant	-	-	-	-	-
620	St John's Ambulance	-	-	-	-	-
670	Solid Waste	-	-	-	-	-
679	Silver Star Transfer Station	-	-	-	-	-
710	Section 13 Grants	-	-	-	-	-
715	Septage	299,000	299,000	299,000	299,000	299,000
722	Mabel Lake Sewer	-	-	-	-	-
751	Street Lights #17	-	-	-	-	-
752	Street Lights #4	-	-	-	-	-
755	Street Lights #18	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	162,259	162,259	162,259	162,259	162,259
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	43,000	45,150	47,408	49,778	52,267
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	553,559	555,756	558,114	560,586	563,179
FEDERAL / PROVINCIAL GRANTS					
010 General Government	138,000	138,000	138,000	138,000	138,000
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	996,357	903,076	903,076	903,076	903,076
030 Development Services	-	-	-	-	-
031 Regional Planning	7,000	20,000	20,000	20,000	20,000
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	170,000	-	-	-	-
061 B & C Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-
070 White Valley Parks & Recreation	132,573	89,059	89,059	89,059	89,059
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	-	-	-	-	-
243 Fire Protection Lumby	-	-	-	-	-
245 Fire Protection Silver Star	-	-	-	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	28,000	28,000	28,000	28,000	28,000
372 Greater Vernon Water Utility	5,830,000	20,000	20,000	20,000	10,020,000
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	85,000	86,700	88,434	90,203	92,007
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	-	-	-	-	-
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	4,679	4,679	4,679	4,679	4,679
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	7,391,609	1,289,514	1,291,248	1,293,017	11,294,821
GRANTS IN LIEU OF TAXES					
010 General Government	6,000	6,000	6,000	6,000	6,000
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	500	500	500	500	500
030 Development Services	1,500	1,500	1,500	1,500	1,500
031 Regional Planning	1,000	1,000	1,000	1,000	1,000
040 Building Inspection	300	300	300	300	300
050 Emergency Planning	300	300	300	300	300
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	15,000	30,000	30,000	30,000	30,000
061 B & C Parks	-	-	-	-	-
062 Multi-Use Facility	4,000	4,000	4,000	4,000	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	100	3,000	3,000	3,000	3,000
065 Community Theatre	10,000	10,000	10,000	10,000	10,000
070 White Valley Parks & Recreation	7,000	8,000	8,000	8,000	8,000
090 Fortune Parks & Recreation	1,500	1,500	1,500	1,500	1,500
091 Kingfisher School	-	-	-	-	-
150 Animal Control	1,100	1,100	1,100	1,100	1,100
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	-	-	-	-	-
243 Fire Protection Lumby	1,500	750	750	750	750
245 Fire Protection Silver Star	-	-	-	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
372 Greater Vernon Water Utility	-	-	-	-	-
390 Okanagan Basin Water Board	5,000	5,000	5,000	5,000	5,000
400 Okanagan Film	151	167	183	200	218
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	1,000	1,000	1,000	1,000	1,000
442 Safe Communities	500	500	500	500	500
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	2,500	2,500	2,500	2,500	2,500
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	-	-	-	-	-
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	2,300	2,300	2,300	2,300	2,300
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	1,500	1,500	1,500	1,500	1,500
872 UBCO Connector	2,000	2,000	2,000	2,000	2,000
911 Emergency Telephone	1,200	1,200	1,200	1,200	1,200
913 Fire Dispatch	200	200	200	200	200
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	66,151	84,317	84,333	84,350	80,368
FEES, CHARGES & OTHER INCOME					
010 General Government	38,449	38,800	38,800	38,800	38,800
011 IT / GIS Services	1,500	600	600	600	600
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	21,400	1,400	1,400	1,400	1,400
030 Development Services	241,850	246,647	251,538	256,529	261,620
031 Regional Planning	3,100	3,100	3,100	3,100	3,100
040 Building Inspection	456,129	465,560	474,801	484,227	493,841
050 Emergency Planning	16,445	16,445	16,445	16,445	16,445
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	830,931	348,683	373,402	402,700	433,022
061 B & C Parks	7,572	7,652	7,705	7,759	7,814
062 Multi-Use Facility	475,815	519,312	564,773	612,288	20,698
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	100	14,689	29,819	45,402	61,454
065 Community Theatre	317,586	344,568	372,797	402,329	115,973
070 White Valley Parks & Recreation	394,343	258,515	263,798	269,195	274,708
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	2,166	2,488	2,822	3,170	3,532
150 Animal Control	142,500	145,340	148,237	151,191	154,205
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	4	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	600	650	650	650	650
241 Fire Protection BX / Swan Lake	154,500	158,846	163,479	168,661	173,978

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
243 Fire Protection Lumby	21,442	17,746	19,060	20,370	21,876
245 Fire Protection Silver Star	4,335	3,777	4,107	4,454	4,818
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	100	102	104	106	108
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	56,912	59,410	61,500	63,500	65,500
372 Greater Vernon Water Utility	21,405,012	22,049,962	22,874,213	23,552,932	24,278,739
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	911,431	929,409	948,105	967,549	987,771
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	3,200	3,700	3,700	3,700	3,700
442 Safe Communities	2,300	2,300	2,300	2,300	2,300
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	5,334,889	5,447,549	5,555,833	5,666,282	5,778,940
679 Silver Star Transfer Station	105,000	107,080	109,202	111,366	113,574
710 Section 13 Grants	-	-	-	-	-
715 Septage	311,993	318,903	325,965	333,179	340,551
722 Mabel Lake Sewer	52,100	54,433	56,882	59,456	62,159
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	410	500	500	500	500
758 Street Lights Ridge Subdivision	150	150	150	150	150
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	125,000	127,420	129,888	132,405	134,973
872 UBCO Connector	117,000	119,320	121,686	124,099	126,561
911 Emergency Telephone	870	1,684	1,951	2,000	2,000
913 Fire Dispatch	1,000	1,000	1,000	1,000	1,000
950 Silver Star Water	387,584	411,832	432,803	446,025	459,654
951 Vance Creek Reservoir	466,295	473,053	480,080	487,389	494,990
952 Mabel Lake Water	153,800	159,161	168,748	177,444	186,584
955 Grindrod Water	80,305	80,169	76,193	79,998	83,993
957 Whitevale Water	73,500	77,165	81,013	85,054	89,297
958 Gunter-Ellison Water	7,968	8,286	8,624	8,950	9,288
	32,727,586	33,027,406	34,177,773	35,194,654	35,310,866

TRANSFERS FROM RESERVES

010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	320,000	400,000	400,000	400,000	400,000
030 Development Services	100,000	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	6,538,400	200,000	200,000	200,000	200,000
061 B & C Parks	115,900	50,000	50,000	50,000	50,000
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
070 White Valley Parks & Recreation	167,427	160,941	160,941	160,941	160,941
090 Fortune Parks & Recreation	4,800	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	-	-	-	-	-
243 Fire Protection Lumby	-	-	-	-	-
245 Fire Protection Silver Star	-	-	-	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water Utility	1,840,000	-	-	-	15,000,000
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	50,000	-	-	-	-
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	-	-	-	-	-
722 Mabel Lake Sewer	10,000	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	105,000	75,000	-	-	-
957 Whitevale Water	80,000	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	9,331,527	885,941	810,941	810,941	15,810,941
TRANSFERS FROM ACCUMULATED SURPLUS					
010 General Government	300,000	205,299	211,062	216,937	222,933
011 IT / GIS Services	79,383	81,901	83,550	85,232	86,950
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	40,800	60,241	39,809	39,303	38,724
030 Development Services	67,043	55,621	43,458	37,459	31,129
031 Regional Planning	13,057	12,055	8,866	5,480	1,893

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
040 Building Inspection	-	1,298	3,000	4,737	6,509
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	202	309	418	530	643
060 Greater Vernon Parks & Recreation	290,200	-	-	-	-
061 B & C Parks	30,000	2,617	1,079	-	-
062 Multi-Use Facility	20,000	20,008	20,016	20,025	25,865
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	259,015	-	225,916	-	-
070 White Valley Parks & Recreation	10,000	-	-	-	-
090 Fortune Parks & Recreation	150,000	-	-	-	-
091 Kingfisher School	8	16	24	33	42
150 Animal Control	-	-	2,097	6,655	11,204
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	640,000	-	-	-	-
243 Fire Protection Lumby	707,000	-	-	-	-
245 Fire Protection Silver Star	72,000	-	-	-	-
246 Fire Protection Kalamalka Lakeview	263	-	-	-	-
247 Fire Protection Grandview Bench	5	-	-	-	-
248 Fire Protection Okanagan Landing	3,769	3,669	3,212	2,722	2,196
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	459	1,056	1,707
372 Greater Vernon Water Utility	5,122,270	-	-	-	-
390 Okanagan Basin Water Board	-	35	71	107	144
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	(1)	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	1,380	1,675	1,076	447	-
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	490,000	361,369	-	-	407,766
679 Silver Star Transfer Station	1,814	2,070	2,332	2,598	2,870
710 Section 13 Grants	39,223	-	-	-	-
715 Septage	40,000	-	-	-	-
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	715	-	-	-	-
752 Street Lights #4	80	-	-	-	-
755 Street Lights #18	310	-	-	-	-
756 Street Lights #13	610	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	174	214	255	296	338
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	2,666	1,502	280	-	-
872 UBCO Connector	-	15,967	12,188	1,742	-
911 Emergency Telephone	-	-	-	2,668	2,275
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	147,434	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	39,994	-	45,360	329,344	-
955 Grindrod Water	2,870	-	-	-	-
957 Whitevale Water	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
958 Gunter-Ellison Water	-	-	-	-	-
	8,572,284	825,866	704,528	757,371	843,188
CAPITAL BORROWING					
010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	-	-	-	-	-
061 B & C Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	13,156,695	-	-	-	-
065 Community Theatre	-	-	-	-	-
070 White Valley Parks & Recreation	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	-	-	-	-	-
243 Fire Protection Lumby	-	-	-	-	-
245 Fire Protection Silver Star	-	-	-	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water Utility	-	-	-	-	10,000,000
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	-	-	-	-	-
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	-	-	-	-	-
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	13,156,695	-	-	-	10,000,000
TOTAL REVENUES	88,670,068	54,220,923	55,626,932	57,060,378	91,844,639
WAGES & BENEFITS					
010 General Government	1,790,000	1,825,800	1,862,316	1,899,563	1,937,555
011 IT / GIS Services	497,000	506,940	517,079	527,420	537,969
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	268,000	273,360	278,827	284,403	290,091
030 Development Services	727,000	741,540	756,371	771,498	786,929
031 Regional Planning	111,000	113,220	115,484	117,794	120,150
040 Building Inspection	310,000	316,200	322,524	328,974	335,554
050 Emergency Planning	114,000	116,280	118,606	120,978	123,398
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	398,000	405,960	414,079	422,360	430,807
061 B & C Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-
070 White Valley Parks & Recreation	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	304,000	310,080	316,281	322,607	329,060
243 Fire Protection Lumby	115,000	117,300	119,646	122,038	124,479
245 Fire Protection Silver Star	90,000	91,800	93,637	95,510	97,420
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	49,000	49,980	50,980	51,999	53,039
372 Greater Vernon Water Utility	2,076,000	2,117,520	2,159,871	2,203,069	2,247,130
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	195,000	198,900	202,878	206,936	211,074
442 Safe Communities	90,000	91,800	93,636	95,509	97,419
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	765,000	780,300	795,907	811,827	828,064
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
715	Septage	-	-	-	-
722	Mabel Lake Sewer	-	-	-	-
751	Street Lights #17	-	-	-	-
752	Street Lights #4	-	-	-	-
755	Street Lights #18	-	-	-	-
756	Street Lights #13	-	-	-	-
757	Street Lights #22	-	-	-	-
758	Street Lights Ridge Subdivision	-	-	-	-
805	Starling Control	-	-	-	-
810	Sterile Insect Release Program	-	-	-	-
870	Areas B & C Transit	-	-	-	-
871	Regional Transit	-	-	-	-
872	UBCO Connector	-	-	-	-
911	Emergency Telephone	-	-	-	-
913	Fire Dispatch	-	-	-	-
950	Silver Star Water	-	-	-	-
951	Vance Creek Reservoir	-	-	-	-
952	Mabel Lake Water	-	-	-	-
955	Grindrod Water	-	-	-	-
957	Whitevale Water	-	-	-	-
958	Gunter-Ellison Water	-	-	-	-
	7,899,000	8,056,980	8,218,122	8,382,485	8,550,138

OPERATING EXPENSES

010	General Government	(607,487)	(619,636)	(632,028)	(644,671)	(657,564)
011	IT / GIS Services	(416,117)	(424,439)	(432,929)	(441,588)	(450,419)
015	Silver Star Administration	10,731	10,740	10,749	10,759	10,769
021	Electoral Area Services	494,937	442,175	422,618	423,068	423,529
030	Development Services	325,017	229,517	234,106	238,790	243,564
031	Regional Planning	72,345	88,491	89,660	90,851	92,071
040	Building Inspection	226,429	230,958	235,577	240,290	245,096
050	Emergency Planning	3,707	(3,909)	(4,137)	(4,368)	(4,606)
051	Greater Vernon Search & Rescue	25,359	25,466	25,575	25,687	25,800
060	Greater Vernon Parks & Recreation	2,315,133	2,298,236	2,344,202	2,391,086	2,438,906
061	B & C Parks	165,965	173,414	176,823	180,299	183,844
062	Multi-Use Facility	414	422	430	439	448
063	Greater Vernon Facilities & Programming	1,102,591	1,106,859	1,128,996	1,151,576	1,174,608
064	Multi-Use Facility Expansion	414	422	430	439	448
065	Community Theatre	479,794	489,389	499,177	509,159	519,342
070	White Valley Parks & Recreation	1,006,928	1,005,974	1,025,884	1,046,162	1,066,818
090	Fortune Parks & Recreation	897,731	764,807	789,211	814,397	840,389
091	Kingfisher School	414	422	430	439	448
150	Animal Control	280,801	283,217	290,682	298,194	305,757
154	Animal Control (Enderby)	6,426	6,579	6,734	6,892	7,057
162	BX Villa Walkway	2,100	2,141	2,184	2,228	2,273
200	Fortune Parks Cemetery	26,026	26,546	27,076	27,618	28,171
232	Drainage (Silver Star)	4,923	5,022	5,123	5,226	5,330
241	Fire Protection BX / Swan Lake	309,182	307,207	313,352	319,619	326,011
243	Fire Protection Lumby	181,411	174,839	178,335	181,903	185,540
245	Fire Protection Silver Star	131,620	126,093	128,613	131,187	133,810
246	Fire Protection Kalamalka Lakeview	28,538	29,108	29,691	30,285	30,890
247	Fire Protection Grandview Bench	76,995	78,534	80,105	81,707	83,341
248	Fire Protection Okanagan Landing	37,781	38,701	39,645	40,612	41,602
249	Fire Training Centre	18,984	19,364	19,751	20,146	20,549
320	Lumby Community Services	15,914	15,922	15,930	15,939	15,948
330	Noxious Insects	1,589	1,615	1,643	1,671	1,699
360	Noxious Weeds	75,912	77,430	78,979	80,557	82,168
372	Greater Vernon Water Utility	9,994,081	10,329,598	10,554,676	10,785,800	11,023,165
390	Okanagan Basin Water Board	643,585	643,620	643,656	643,692	643,729
400	Okanagan Film	33,811	33,827	33,843	33,860	33,878
420	Okanagan Regional Library	719,070	733,451	748,120	763,082	778,343

**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	9,414	9,422	9,430	9,439	9,448
440 Victims Assistance Program	37,329	39,468	40,257	41,062	41,884
442 Safe Communities	37,436	37,765	38,100	38,441	38,790
480 Queen's Committee Grant	7,014	7,022	7,030	7,039	7,048
620 St John's Ambulance	4,614	4,622	4,630	4,639	4,648
670 Solid Waste	3,636,389	3,709,118	3,783,299	3,858,963	3,936,142
679 Silver Star Transfer Station	116,814	119,150	121,534	123,964	126,444
710 Section 13 Grants	68,000	68,000	68,000	68,000	68,000
715 Septage	371,695	379,128	386,713	394,446	402,336
722 Mabel Lake Sewer	54,883	45,681	46,593	47,524	48,476
751 Street Lights #17	16,002	16,772	17,580	18,427	19,315
752 Street Lights #4	13,305	13,940	14,606	15,304	16,036
755 Street Lights #18	5,550	5,603	5,858	6,126	6,407
756 Street Lights #13	3,600	3,755	3,918	4,089	4,268
757 Street Lights #22	6,043	6,253	6,472	6,701	6,939
758 Street Lights Ridge Subdivision	4,440	4,561	4,687	4,818	4,953
805 Starling Control	25,414	25,422	25,430	25,439	25,448
810 Sterile Insect Release Program	459,005	459,045	459,086	459,127	459,169
870 Areas B & C Transit	27,197	27,740	28,294	28,860	29,437
871 Regional Transit	394,973	402,874	410,931	419,151	427,535
872 UBCO Connector	413,581	469,103	494,235	504,120	514,202
911 Emergency Telephone	161,681	162,495	167,550	181,775	188,418
913 Fire Dispatch	134,669	137,362	140,109	142,910	145,767
950 Silver Star Water	278,754	285,049	291,505	298,131	304,925
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	128,294	131,479	134,108	136,788	139,524
955 Grindrod Water	88,444	90,214	92,017	93,857	95,733
957 Whitevale Water	60,364	61,572	62,803	64,058	65,339
958 Gunter-Ellison Water	2,253	2,299	2,345	2,391	2,438
	25,260,211	25,477,036	25,980,032	26,508,621	27,041,821

DEBT PAYMENTS

010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	1,058,968	1,079,837	1,089,037	1,113,568	1,139,028
061 B & C Parks	-	-	-	-	-
062 Multi-Use Facility	1,272,858	1,316,355	1,361,816	1,409,331	46,115
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	296,026	899,026	914,156	929,739	945,791
065 Community Theatre	768,391	795,373	823,602	853,134	171,901
070 White Valley Parks & Recreation	19,199	19,581	19,979	20,393	20,823
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	16,181	16,503	16,837	17,185	17,547
150 Animal Control	-	-	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	92,042	93,898	95,820	97,809	99,867
243 Fire Protection Lumby	47,077	48,419	49,813	51,261	52,765
245 Fire Protection Silver Star	8,037	8,351	8,681	9,028	9,392
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water Utility	2,931,934	2,965,444	2,997,967	2,976,093	3,012,165
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	911,431	929,409	948,105	967,549	987,771
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	-	-	-	-	-
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	183,507	181,630	179,714	177,756	175,757
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	13,264	13,783	14,327	14,899	14,053
951 Vance Creek Reservoir	466,295	473,053	480,080	487,389	494,990
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	22,731	16,103	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	5,012	5,186	5,369	5,560	5,761
	8,112,953	8,861,951	9,005,303	9,130,694	7,193,726

TRANSFERS TO RESERVES

010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	100,000	276,912	299,528	327,966	353,118
061 B & C Parks	-	-	-	-	-
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	-	-	-	-	-
065 Community Theatre	-	-	-	-	-
070 White Valley Parks & Recreation	-	-	-	-	-
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	-	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	-	-	-	-	-
243 Fire Protection Lumby	-	-	-	-	-
245 Fire Protection Silver Star	-	-	-	-	-
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water Utility	782,000	951,403	1,225,702	1,401,973	1,560,282
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	656,000	697,000	738,000	779,000	820,000
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	-	-	-	-	-
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	-	-	-	-	-
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	-	-	-	-
955 Grindrod Water	-	-	-	-	-
957 Whitevale Water	-	-	-	-	-
958 Gunter-Ellison Water	-	-	-	-	-
	1,538,000	1,925,315	2,263,230	2,508,939	2,733,400

TRANSFERS TO ACCUMULATED SURPLUS/NON-STATUTORY RESERVES

010 General Government	-	-	-	-	-
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	821,357	861,076	861,076	861,076	861,076
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	6,346	5,268	4,158	3,017
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	87,500	-	-	-	-

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
061 B & C Parks	-	-	-	541	2,243
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	367,227	-	-	-	-
065 Community Theatre	-	274	-	69,102	298,796
070 White Valley Parks & Recreation	170,000	172,888	185,821	199,323	213,410
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	7,047	2,471	-	-	-
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	974	972	971	970	970
241 Fire Protection BX / Swan Lake	100,000	120,000	126,435	128,737	141,504
243 Fire Protection Lumby	130,000	130,000	130,000	136,242	136,936
245 Fire Protection Silver Star	100,000	100,855	101,798	107,960	109,354
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water Utility	-	-	-	-	-
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	213
442 Safe Communities	2,033	2,437	2,850	3,272	3,701
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	225,000	225,000	225,127	224,992	225,000
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	470	21,824	23,217	24,656	26,137
722 Mabel Lake Sewer	7,217	8,752	10,289	11,932	13,683
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	999	2,339
872 UBCO Connector	12,656	-	-	-	45
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	3,619	3,668	3,718	3,770	3,823
950 Silver Star Water	-	-	33,971	47,995	40,676
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	-	682	-	-	47,060
955 Grindrod Water	-	7,002	31,584	35,919	40,527
957 Whitevale Water	8,136	15,593	18,210	15,996	23,958
958 Gunter-Ellison Water	703	801	910	999	1,089
	2,043,939	1,680,641	1,761,245	1,878,639	2,195,557

CAPITAL EXPENDITURES

010 General Government	200,000	100,000	100,000	100,000	100,000
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**REGIONAL DISTRICT OF NORTH OKANAGAN
FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
011 IT / GIS Services	-	-	-	-	-
015 Silver Star Administration	-	-	-	-	-
021 Electoral Area Services	-	-	-	-	-
030 Development Services	-	-	-	-	-
031 Regional Planning	-	-	-	-	-
040 Building Inspection	-	-	-	-	-
050 Emergency Planning	-	-	-	-	-
051 Greater Vernon Search & Rescue	-	-	-	-	-
060 Greater Vernon Parks & Recreation	8,028,600	765,000	810,000	840,000	875,000
061 B & C Parks	145,900	50,000	50,000	50,000	50,000
062 Multi-Use Facility	-	-	-	-	-
063 Greater Vernon Facilities & Programming	-	-	-	-	-
064 Multi-Use Facility Expansion	13,156,695	-	-	-	-
065 Community Theatre	337,000	150,000	455,000	150,000	305,000
070 White Valley Parks & Recreation	420,000	250,000	250,000	250,000	250,000
090 Fortune Parks & Recreation	-	-	-	-	-
091 Kingfisher School	-	-	-	-	-
150 Animal Control	-	5,000	5,000	5,000	5,000
154 Animal Control (Enderby)	-	-	-	-	-
162 BX Villa Walkway	-	-	-	-	-
200 Fortune Parks Cemetery	-	-	-	-	-
232 Drainage (Silver Star)	-	-	-	-	-
241 Fire Protection BX / Swan Lake	655,000	30,000	35,000	45,000	45,000
243 Fire Protection Lumby	707,000	12,000	20,000	22,000	30,000
245 Fire Protection Silver Star	80,000	20,000	25,000	25,000	30,000
246 Fire Protection Kalamalka Lakeview	-	-	-	-	-
247 Fire Protection Grandview Bench	-	-	-	-	-
248 Fire Protection Okanagan Landing	-	-	-	-	-
249 Fire Training Centre	-	-	-	-	-
320 Lumby Community Services	-	-	-	-	-
330 Noxious Insects	-	-	-	-	-
360 Noxious Weeds	-	-	-	-	-
372 Greater Vernon Water Utility	18,457,270	5,750,000	6,000,000	6,250,000	41,500,000
390 Okanagan Basin Water Board	-	-	-	-	-
400 Okanagan Film	-	-	-	-	-
420 Okanagan Regional Library	-	-	-	-	-
421 OKRL Debt Financing	-	-	-	-	-
430 Okanagan Symphony	-	-	-	-	-
440 Victims Assistance Program	-	-	-	-	-
442 Safe Communities	-	-	-	-	-
480 Queen's Committee Grant	-	-	-	-	-
620 St John's Ambulance	-	-	-	-	-
670 Solid Waste	1,015,000	820,000	436,000	414,000	800,000
679 Silver Star Transfer Station	-	-	-	-	-
710 Section 13 Grants	-	-	-	-	-
715 Septage	100,000	40,000	40,000	40,000	40,000
722 Mabel Lake Sewer	-	-	-	-	-
751 Street Lights #17	-	-	-	-	-
752 Street Lights #4	-	-	-	-	-
755 Street Lights #18	-	-	-	-	-
756 Street Lights #13	-	-	-	-	-
757 Street Lights #22	-	-	-	-	-
758 Street Lights Ridge Subdivision	-	-	-	-	-
805 Starling Control	-	-	-	-	-
810 Sterile Insect Release Program	-	-	-	-	-
870 Areas B & C Transit	-	-	-	-	-
871 Regional Transit	-	-	-	-	-
872 UBCO Connector	-	-	-	-	-
911 Emergency Telephone	-	-	-	-	-
913 Fire Dispatch	-	-	-	-	-
950 Silver Star Water	243,000	113,000	93,000	85,000	100,000

**REGIONAL DISTRICT OF NORTH OKANAGAN
 FIVE YEAR FINANCIAL PLAN (2017 - 2021)**

	2017	2018	2019	2020	2021
951 Vance Creek Reservoir	-	-	-	-	-
952 Mabel Lake Water	65,500	27,000	80,000	370,000	-
955 Grindrod Water	120,000	87,000	-	-	-
957 Whitevale Water	85,000	-	-	5,000	-
958 Gunter-Ellison Water	-	-	-	-	-
	43,815,965	8,219,000	8,399,000	8,651,000	44,130,000
TOTAL EXPENDITURES	88,670,068	54,220,923	55,626,932	57,060,378	91,844,642
NET	-	-	-	-	-